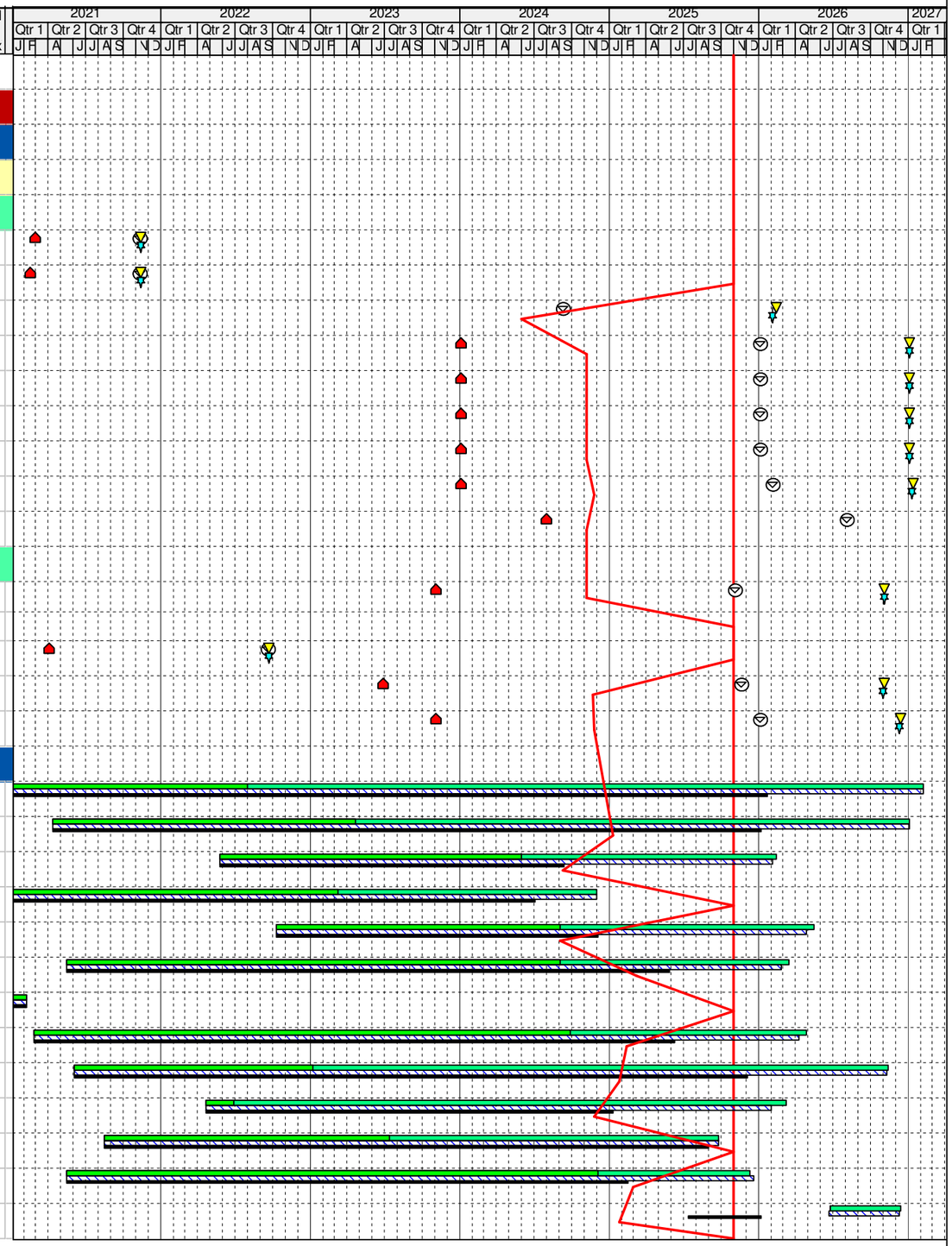
B. Construction Programme

TASK filter: UPD: Level 1 Summary.

ID	Activity	RD	EOT #2 Finish	Rev_3B START	Rev_3B FINISH	Current START	Current FINISH	EOT#2 VAR	R_3B VAR.	LM VAR	SUMM TF approx
*L2 CMWP_R_3_B - Rev_3B_20 2nd DRAFT [DD=31Oct25] ***L I V E***											
GENERAL & PRELIMINARIES											
Contract Significant Dates											
Commencement & Completion Dates - CMWP_Rev_01											
Section Keydates											
KD05A	Complete Pedestrian Access Corr. & Floor Finishes at AURW	0	28-Feb-21		12-Nov-21		12-Nov-21 A	-256	0	0	
KD05B	Complete Required Pedestrian Access Corridor & associated top slab at Avenue Level [if instructed]	0	14-Feb-21		12-Nov-21		12-Nov-21 A	-270	0	0	
KD05	PC for HO of the Remaining Works for M+ Promenade South	0	24-Aug-20		11-Sep-24		13-Feb-26*	-1999	-520	-10	-520
KD08	PC for HO Local ICT/Riser/SCR/TBE/MNO Rooms	0	03-Jan-24		07-Jan-26		03-Jan-27*	-1097	-361	0	-361
KD10	PC for HO of ASDA, Lyric Theatre Promenade South to Authority	0	03-Jan-24		07-Jan-26		03-Jan-27*	-1097	-361	0	-361
KD09	PC for HO of RDE areas for Tenancy Fit-out Wrks	0	03-Jan-24		07-Jan-26		03-Jan-27*	-1097	-361	0	-361
KD11	PC for HO of Extended Basement for HO to Authority & HO of CW to Relev. Gov Authority	0	03-Jan-24		07-Jan-26		03-Jan-27*	-1097	-361	0	-361
KD07	PRACTICAL COMPLETION for M+ Day 2 Works to the Authority	0	03-Jan-24		06-Feb-26		12-Jan-27*	-1106	-340	-2	-340
KD13	PRACTICAL COMPLETION for LT, EB & C'Way 3B (Including PPE)	0	31-Jul-24		07-Aug-26		03-Aug-27*	-1098	-361	0	-361
Stage Keydates											
KD03	OBTAIN OP for Lyric Theatre & Extended Basement	0	04-Nov-23		07-Nov-25		03-Nov-26*	-1095	-361	0	-361
KD01	Compl Dsgn Coor/Subm and obtn NNO for L1 Contr Bsmt constn wrks	0	20-Jul-19		20-Jul-19		20-Jul-19 A	0	0	0	
KD06	PC for Fountain Related Plantroom(s) (allow access to Project Contractor)	0	01-Apr-21		22-Sep-22		22-Sep-22 A	-538	0	0	
KD14	Complete all Necessary Works Incl. Integ_T&C along CW Z3a/Z3b for Rel_Authority Pre-Insp.	0	27-Jun-23		22-Nov-25		02-Nov-26*	-1225	-345	-3	-345
KD02	Obtain BA14 Acknowledge from BD for M+ Day2 A&A Works	0	04-Nov-23		06-Jan-26		12-Dec-26*	-1134	-340	-2	-340
CMWP - Summary Program - RSS											
SUM100	[LoE] CC_B - Lyric Theatre	378		02-May-20	22-Jan-26	02-May-20 A	05-Feb-27		-310	0	142
SUM101	[LoE] CC_C - ASDA and Lyric Theatre Promenade	349		12-Apr-21	07-Jan-26	12-Apr-21 A	02-Jan-27		-294	0	171
SUM102	[LoE] CC_D - Remaining Works for M+ Promenade South	87		26-May-22	11-Sep-24	26-May-22 A	13-Feb-26		-417	-9	-417
SUM103	[LoE] CC_E - DCS Cofferdam	0		07-Aug-20	04-Jul-24	07-Aug-20 A	30-Nov-24 A		-111	0	
SUM104	[LoE] CC_F - Modification to Existing Pump Cell	157		12-Oct-22	04-Dec-24	12-Oct-22 A	15-May-26		-423	-14	70
SUM105	[LoE] CC_G - Extended Basement	109		15-May-21	28-May-25	15-May-21 A	16-Mar-26		-238	-16	-54
SUM106	[LoE] CC_H - Vibration Isolation Spring System Remaining as of 30Apr2020	0		14-Apr-20	06-Feb-21	14-Apr-20 A	06-Feb-21 A		0	0	
SUM107	[LoE] CC_I - Underpass and Associated Area	142		24-Feb-21	09-Jun-25	24-Feb-21 A	27-Apr-26		-262	-16	-123
SUM108	[LoE] CC_J - M+ Day 2 Works	308		03-Jun-21	03-Dec-25	03-Jun-21 A	12-Nov-26		-280	-2	-254
SUM109	[LoE] CC_K - Water Main at Promenade	104		23-Apr-22	10-Jan-25	23-Apr-22 A	10-Mar-26		-341	-28	-162
SUM110	[LoE] CC_N - Lifts & Escalators	0		16-Aug-21	30-Aug-25	16-Aug-21 A	26-Sep-25 A		-22	0	
SUM111	[LoE] P32 Interim Development	35		17-May-21	14-Feb-25	17-May-21 A	11-Dec-25		-246	6	166
SUM112	[LoE] Project Wide Stat. Inspections & Approval [LTC&EB FSD & BD Summary LTC/EB_3B & 3A)]	146		14-Jul-25	06-Jan-26	23-Jun-26	12-Dec-26		-280	-2	-280



Gammon

- Base Line ACT
- EOT#2 CD
- Base Line MS
- Milestone
- Current - Other Works
- Current - Struct Works
- Current - MEP Works

Legend:
RD = Remaining Duration; BL = Base Line; LoE = Level of Effort Activity Type; LM = Last Month; SUMM = Summary; TF = Total Float; VAR = Variance

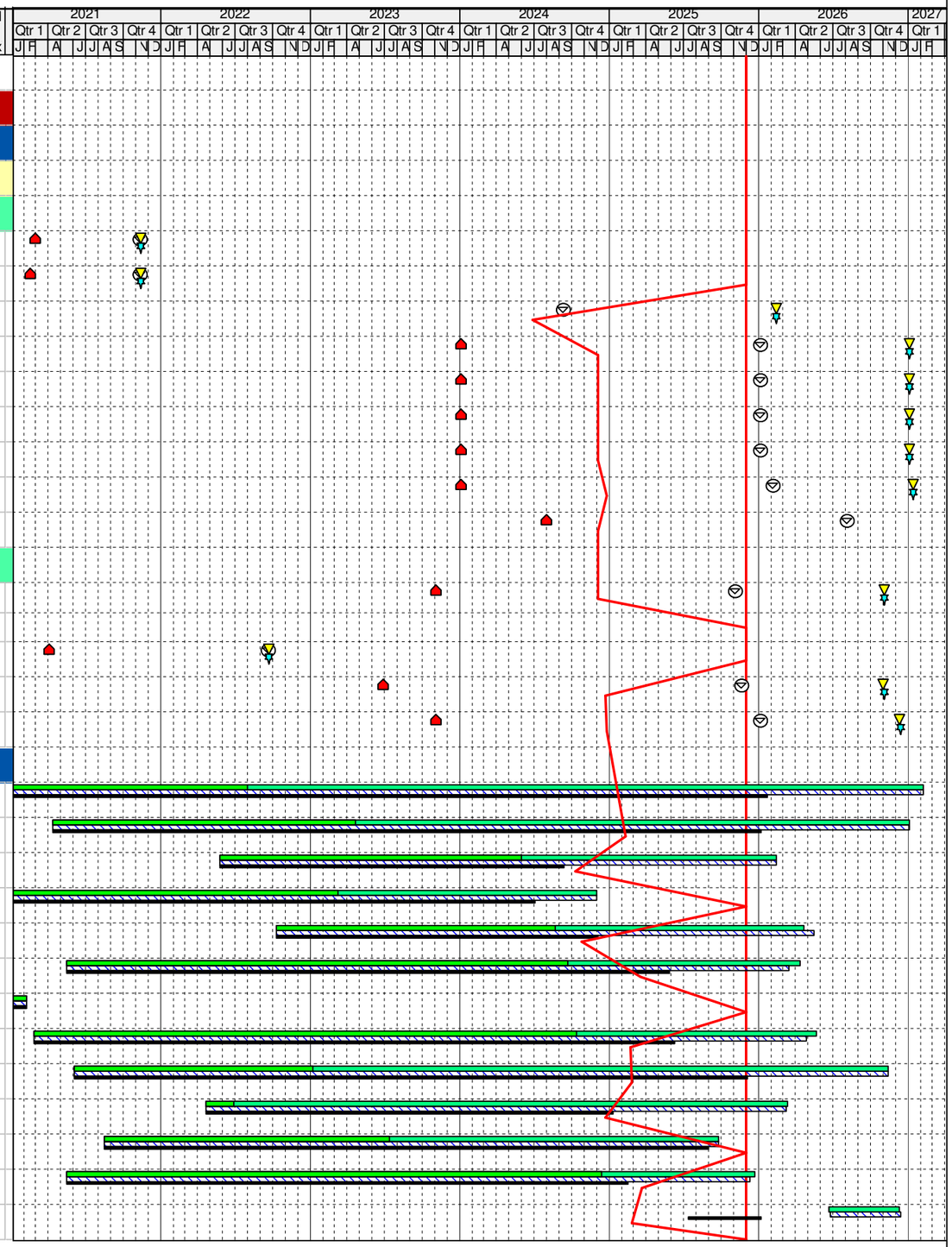
L2 CMWP_R_3_B - Rev_3B_20 2nd DRAFT [DD=31Oct25] ***L I V E***

Date	Revision	Checked	Approved
17-Nov-25	CMWP Rev_3_B Oct25 Update	NS	IH

L2-CMWP-R_3_B_22
L2 CMWP_R_3_B - Rev_3B_22 2nd DRAFT
[DD=30Nov25] ***L I V E***

TASK filter: UPD: Level 1 Summary.

ID	Activity	RD	EOT #2 Finish	Rev_3B START	Rev_3B FINISH	Current START	Current FINISH	EOT#2 VAR	R_3B VAR.	LM VAR	SUMM TF approx
*L2 CMWP_R_3_B - Rev_3B_22 2nd DRAFT [DD=30Nov25] ***L I V E****											
GENERAL & PRELIMINARIES											
Contract Significant Dates											
Commencement & Completion Dates - CMWP_Rev_01											
Section Keydates											
KD05A	Complete Pedestrian Access Corr. & Floor Finishes at AURW	0	28-Feb-21		12-Nov-21		12-Nov-21 A	-256	0	0	
KD05B	Complete Required Pedestrian Access Corridor & associated top slab at Avenue Level [if instructed]	0	14-Feb-21		12-Nov-21		12-Nov-21 A	-270	0	0	
KD05	PC for HO of the Remaining Works for M+ Promenade South	0	24-Aug-20		11-Sep-24		13-Feb-26*	-1999	-520	0	-520
KD08	PC for HO Local ICT/Riser/SCR/TBE/MNO Rooms	0	03-Jan-24		07-Jan-26		03-Jan-27*	-1097	-361	0	-361
KD10	PC for HO of ASDA, Lyric Theatre Promenade South to Authority	0	03-Jan-24		07-Jan-26		03-Jan-27*	-1097	-361	0	-361
KD09	PC for HO of RDE areas for Tenancy Fit-out Wrks	0	03-Jan-24		07-Jan-26		03-Jan-27*	-1097	-361	0	-361
KD11	PC for HO of Extended Basement for HO to Authority & HO of CW to Relev. Gov Authority	0	03-Jan-24		07-Jan-26		03-Jan-27*	-1097	-361	0	-361
KD07	PRACTICAL COMPLETION for M+ Day 2 Works to the Authority	0	03-Jan-24		06-Feb-26		11-Jan-27*	-1105	-339	1	-339
KD13	PRACTICAL COMPLETION for LT, EB & C'Way 3B (Including PPE)	0	31-Jul-24		07-Aug-26		03-Aug-27*	-1098	-361	0	-361
Stage Keydates											
KD03	OBTAIN OP for Lyric Theatre & Extended Basement	0	04-Nov-23		07-Nov-25		03-Nov-26*	-1095	-361	0	-361
KD01	Compl Dsgn Coor/Subm and obtn NNO for L1 Contr Bsmt constn wrks	0	20-Jul-19		20-Jul-19		20-Jul-19 A	0	0	0	
KD06	PC for Fountain Related Plantroom(s) (allow access to Project Contractor)	0	01-Apr-21		22-Sep-22		22-Sep-22 A	-538	0	0	
KD14	Complete all Necessary Works Incl. Integ_T&C along CW Z3a/Z3b for Rel_Authority Pre-Insp.	0	27-Jun-23		22-Nov-25		31-Oct-26*	-1223	-343	2	-343
KD02	Obtain BA14 Acknowledge from BD for M+ Day2 A&A Works	0	04-Nov-23		06-Jan-26		11-Dec-26*	-1133	-339	1	-339
CMWP - Summary Program - RSS											
SUM100	[LoE] CC_B - Lyric Theatre	353		02-May-20	22-Jan-26	02-May-20 A	05-Feb-27		-310	0	142
SUM101	[LoE] CC_C - ASDA and Lyric Theatre Promenade	324		12-Apr-21	07-Jan-26	12-Apr-21 A	02-Jan-27		-294	0	171
SUM102	[LoE] CC_D - Remaining Works for M+ Promenade South	62		26-May-22	11-Sep-24	26-May-22 A	13-Feb-26		-417	0	-417
SUM103	[LoE] CC_E - DCS Cofferdam	0		07-Aug-20	04-Jul-24	07-Aug-20 A	30-Nov-24 A		-111	0	
SUM104	[LoE] CC_F - Modification to Existing Pump Cell	111		12-Oct-22	04-Dec-24	12-Oct-22 A	20-Apr-26		-402	21	91
SUM105	[LoE] CC_G - Extended Basement	103		15-May-21	28-May-25	15-May-21 A	10-Apr-26		-257	-19	-73
SUM106	[LoE] CC_H - Vibration Isolation Spring System Remaining as of 30Apr2020	0		14-Apr-20	06-Feb-21	14-Apr-20 A	06-Feb-21 A		0	0	
SUM107	[LoE] CC_I - Underpass and Associated Area	136		24-Feb-21	09-Jun-25	24-Feb-21 A	20-May-26		-281	-19	-142
SUM108	[LoE] CC_J - M+ Day 2 Works	282		03-Jun-21	03-Dec-25	03-Jun-21 A	11-Nov-26		-279	1	-253
SUM109	[LoE] CC_K - Water Main at Promenade	82		23-Apr-22	10-Jan-25	23-Apr-22 A	13-Mar-26		-344	-3	-165
SUM110	[LoE] CC_N - Lifts & Escalators	0		16-Aug-21	30-Aug-25	16-Aug-21 A	26-Sep-25 A		-22	0	
SUM111	[LoE] P32 Interim Development	20		17-May-21	14-Feb-25	17-May-21 A	23-Dec-25		-256	-10	156
SUM112	[LoE] Project Wide Stat. Inspections & Approval [LTC&EB FSD & BD Summary LTC/EB_3B & 3A)]	146		14-Jul-25	06-Jan-26	22-Jun-26	11-Dec-26		-279	1	-279



Gammon

- Base Line ACT
- EOT#2 CD
- Base Line MS
- Milestone
- Current - Other Works
- Current - Struct Works
- Current - MEP Works

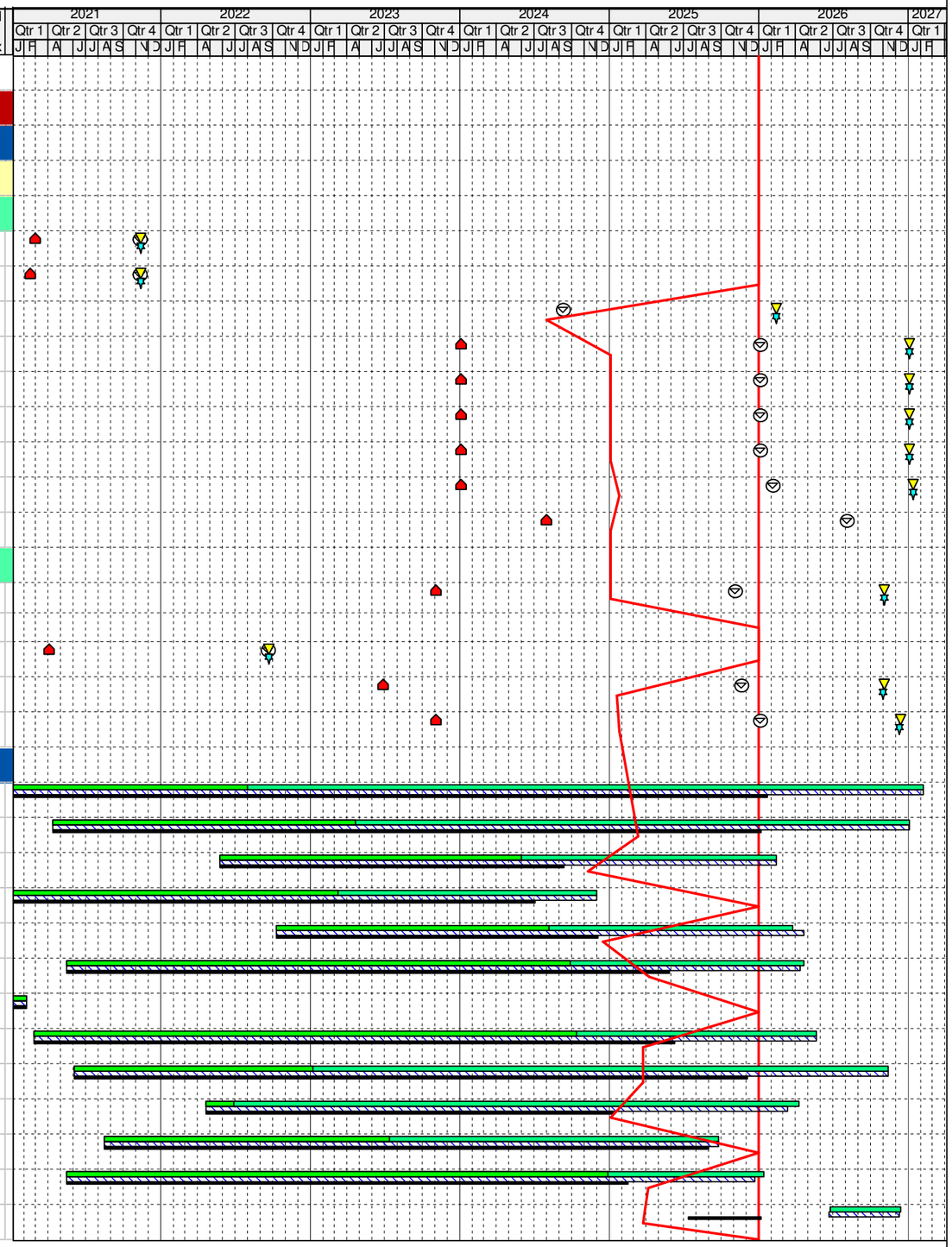
Legend:
RD = Remaining Duration; BL = Base Line; LoE = Level of Effort Activity Type; LM = Last Month; SUMM = Summary; TF = Total Float; VAR = Variance

L2 CMWP_R_3_B - Rev_3B_22 2nd DRAFT [DD=30Nov25] ***L I V E***

Date	Revision	Checked	Approved
12-Dec-25	CMWP Rev_3_B Nov25 Update	NS	IH

TASK filter: UPD: Level 1 Summary.

ID	Activity	RD	EOT #2 Finish	Rev_3B START	Rev_3B FINISH	Current START	Current FINISH	EOT#2 VAR	R_3B VAR.	LM VAR	SUMM TF approx
*L2 CMWP_R_3_B - Rev_3B_23 2nd DRAFT [DD=31Dec25] ***L I V E****											
GENERAL & PRELIMINARIES											
Contract Significant Dates											
Commencement & Completion Dates - CMWP_Rev_01											
Section Keydates											
KD05A	Complete Pedestrian Access Corr. & Floor Finishes at AURW	0	28-Feb-21		12-Nov-21		12-Nov-21 A	-256	0	0	
KD05B	Complete Required Pedestrian Access Corridor & associated top slab at Avenue Level [if instructed]	0	14-Feb-21		12-Nov-21		12-Nov-21 A	-270	0	0	
KD05	PC for HO of the Remaining Works for M+ Promenade South	0	24-Aug-20		11-Sep-24		13-Feb-26*	-1999	-520	0	-520
KD08	PC for HO Local ICT/Riser/SCR/TBE/MNO Rooms	0	03-Jan-24		07-Jan-26		03-Jan-27*	-1097	-361	0	-361
KD10	PC for HO of ASDA, Lyric Theatre Promenade South to Authority	0	03-Jan-24		07-Jan-26		03-Jan-27*	-1097	-361	0	-361
KD09	PC for HO of RDE areas for Tenancy Fit-out Wrks	0	03-Jan-24		07-Jan-26		03-Jan-27*	-1097	-361	0	-361
KD11	PC for HO of Extended Basement for HO to Authority & HO of CW to Relev. Gov Authority	0	03-Jan-24		07-Jan-26		03-Jan-27*	-1097	-361	0	-361
KD07	PRACTICAL COMPLETION for M+ Day 2 Works to the Authority	0	03-Jan-24		06-Feb-26		14-Jan-27*	-1108	-342	-3	-342
KD13	PRACTICAL COMPLETION for LT, EB & C'Way 3B (Including PPE)	0	31-Jul-24		07-Aug-26		03-Aug-27*	-1098	-361	0	-361
Stage Keydates											
KD03	OBTAIN OP for Lyric Theatre & Extended Basement	0	04-Nov-23		07-Nov-25		03-Nov-26*	-1095	-361	0	-361
KD01	Compl Dsgn Coor/Subm and obtn NNO for L1 Contr Bsmt constn wrks	0	20-Jul-19		20-Jul-19		20-Jul-19 A	0	0	0	
KD06	PC for Fountain Related Plantroom(s) (allow access to Project Contractor)	0	01-Apr-21		22-Sep-22		22-Sep-22 A	-538	0	0	
KD14	Complete all Necessary Works Incl. Integ_T&C along CW Z3a/Z3b for Rel_Authority Pre-Insp.	0	27-Jun-23		22-Nov-25		03-Nov-26*	-1226	-346	-3	-346
KD02	Obtain BA14 Acknowledge from BD for M+ Day2 A&A Works	0	04-Nov-23		06-Jan-26		14-Dec-26*	-1136	-342	-3	-342
CMWP - Summary Program - RSS											
SUM100	[LoE] CC_B - Lyric Theatre	328		02-May-20	22-Jan-26	02-May-20 A	05-Feb-27		-310	0	142
SUM101	[LoE] CC_C - ASDA and Lyric Theatre Promenade	299		12-Apr-21	07-Jan-26	12-Apr-21 A	02-Jan-27		-294	0	171
SUM102	[LoE] CC_D - Remaining Works for M+ Promenade South	37		26-May-22	11-Sep-24	26-May-22 A	13-Feb-26		-417	0	-417
SUM103	[LoE] CC_E - DCS Cofferdam	0		07-Aug-20	04-Jul-24	07-Aug-20 A	30-Nov-24 A		-111	0	
SUM104	[LoE] CC_F - Modification to Existing Pump Cell	65		12-Oct-22	04-Dec-24	12-Oct-22 A	23-Mar-26		-381	21	112
SUM105	[LoE] CC_G - Extended Basement	88		15-May-21	28-May-25	15-May-21 A	22-Apr-26		-267	-10	-83
SUM106	[LoE] CC_H - Vibration Isolation Spring System Remaining as of 30Apr2020	0		14-Apr-20	06-Feb-21	14-Apr-20 A	06-Feb-21 A		0	0	
SUM107	[LoE] CC_I - Underpass and Associated Area	111		24-Feb-21	09-Jun-25	24-Feb-21 A	20-May-26		-281	0	-142
SUM108	[LoE] CC_J - M+ Day 2 Works	259		03-Jun-21	03-Dec-25	03-Jun-21 A	13-Nov-26		-281	-2	-255
SUM109	[LoE] CC_K - Water Main at Promenade	75		23-Apr-22	10-Jan-25	23-Apr-22 A	07-Apr-26		-362	-18	-183
SUM110	[LoE] CC_N - Lifts & Escalators	0		16-Aug-21	30-Aug-25	16-Aug-21 A	26-Sep-25 A		-22	0	
SUM111	[LoE] P32 Interim Development	9		17-May-21	14-Feb-25	17-May-21 A	12-Jan-26		-270	-14	142
SUM112	[LoE] Project Wide Stat. Inspections & Approval [LTC&EB FSD & BD Summary LTC/EB_3B & 3A)]	146		14-Jul-25	06-Jan-26	24-Jun-26	14-Dec-26		-281	-2	-281



Gammon

- Base Line ACT
- EOT#2 CD
- Base Line MS
- Milestone
- Current - Other Works
- Current - Struct Works
- Current - MEP Works

Legend:
RD = Remaining Duration; BL = Base Line; LoE = Level of Effort Activity Type; LM = Last Month; SUMM = Summary; TF = Total Float; VAR = Variance

L2 CMWP_R_3_B - Rev_3B_23 2nd DRAFT [DD=31Dec25] ***L I V E***

Date	Revision	Checked	Approved
15-Jan-26	CMWP Rev_3_B Dec25 Update	NS	IH