ELS Works (Stages 1 & 2) for Integrated Basement and Underground Road in Zones 2A, 2B and 2C of West Kowloon Cultural District Activity ID Activity Name Forecast Forecast /Actual Start Float /Actual Finish November December February Finish January 27 | 03 | 10 | 17 | 24 | 01 | 08 | 15 | 22 | 29 | 05 | 12 | 19 | 26 | 02 | 09 | 16 | 23 | 02 | 09 | 16 | 23 | ELS Works (Stages 1 & 2) for IBUR in Zones 2ABC 28 Nov 2025 **Contract Dates CAI Date for Optional Works** Between 5 Jul 2024 and 21 Nov WKCDA-#AD-03030 (Opt Works Item No.3) Site Maintenance for Zone 2A, 2B, 29-Nov-25 29-Nov-25* 0% 0 (Opt Works Item No.3) Site Maintenance for Zone 2A, 2B, 2C and NSO after Practical Completion within 870 Days 2C and NSO after Practical Completion within 870 Days WKCDA-#AD-03040 (Opt Works Item No.4) Road reinstatement works at Austin 0% 29-Nov-25 29-Nov-25* 0 (Opt Works Item No.4) Road reinstatement works at Austin Road West within 870 Days Road West within 870 Days **BD Statutory Submissions Consent BA8 and BA10 Submissions BD Submission and Consent for Excavation and ELS Installation** WKCDA-BD-STA-01220 BA8 for excavation and ELS installation at Zone 2B(Stage 07-Feb-26 07-Feb-26 06-Mar-26 0% -94 28 06-Mar-26 28 2) to 0mPD(Consent 11) **BD Submission and Consent for Excavation and ELS Installation** WKCDA-BD-STA-01200 BA8 for excavation and ELS installation at Zone 27-Dec-25 23-Jan-26 27-Dec-25 23-Jan-26 0% -135 2A-1(Stage 2)(Consent 11) WKCDA-BD-STA-01210 BA10 for excavation and ELS installation at Zone 24-Jan-26 30-Jan-26 24-Jan-26 30-Jan-26 0% -135 2A-1(Stage 2)(Consent 11) **BD Submission and Consent for Excavation and ELS Installation** WKCDA-BD-STA-01180 BA8 for excavation and ELS installation at Zone 04-Jul-25 31-Jul-25 25-Jun-25 A 06-Nov-25 A 2A-2-1(Stage 2)(Consent 10) WKCDA-BD-STA-01190 BA10 for excavation and ELS installation at Zone 24-Oct-25 35 03-Oct-25 A 06-Nov-25 A 18-Oct-25 2A-2-1(Stage 2)(Consent 10) Cost Centre A - Preliminaries, General Requirements **General Submission and Procurement** Submission and Approval **Authority Department Submission** WKCDA-A-SUB-01440 Application to EPD and obtain permit for marine dumping 02-Nov-24 30-Jan-25 438 23-Sep-24 A 04-Dec-25 WKCDA-A-SUB-01480 Review and approve submission of Joint Written Guarantee 20-Jun-25 17-Jul-25 171 17-Jun-25 A 04-Dec-25 -126 for the water-tightness of ELS for Zones 2A-1 and 2A-2-1 Procurement and Delivery of Materials Steel Platform Materia Delivery of Steel Platform material for Zone 2A-2-1 30-Nov-25 WKCDA-A-PRO-2060 30 23-Jun-25 22-Jul-25 179 05-Jun-25 A 80% -139 WKCDA-A-PRO-2140 Delivery of Steel Platform material for Zone 2B & 2A-1 30 30-Dec-25 30 01-Dec-25 30-Dec-25 0% -139 01-Dec-25 Strut and Wailing WKCDA-A-PRO-2300 Delivery of Steel Strut and Wailing for Zone 2A-2-1 80 23-Jun-25 10-Sep-25 183 05-Jun-25 A 04-Dec-25 50% -36 WKCDA-A-PRO-2340 Delivery of Strut and Wailing for Zone 2B & 2A-1 70 01-Dec-25 08-Feb-26 70 01-Dec-25 08-Feb-26 0% -100 Interface Contractors and Other Project Contractors 516 Coordination with Contract no.CC/2017/3A/030 L1 Works of 25-Feb-25 05-Jul-24 A 02-Dec-25 WKCDA-A-CIC-01040 180 30-Aug-24 72% -124 the Lyric Theatre Complex and Extended basement in WKCDA-A-CIC-01060 Coordination with MTRCL, other Project Contractors and 30-Aug-24 25-Jun-25 537 05-Jul-24 A 23-Dec-25 72% -28 Future PIW Works Contractor WKCDA-A-CIC-01050 Coordination with Contract no.CC/2017/3A/031 L2 Contract 30-Aug-24 25-Feb-25 519 05-Jul-24 A 05-Dec-25 72% -100 for Lyric The atre Complex and Extended basement project WKCDA-A-CIC-01070 11-Jul-25 Coordination with Artist Square Tower Contractor 180 06-Jan-26 480 30-Aug-24 A 22-Dec-25 72% -13 WKCDA-A-CIC-01080 Coordination with Topside Developer and Associated 180 11-Jul-25 06-Jan-26 481 30-Aug-24 A 23-Dec-25 72% -14 63 WKCDA-A-CIC-01090 Coordination with Xiqu Centre Operator 180 11-Jul-25 06-Jan-26 481 30-Aug-24 A 23-Dec-25 72% WKCDA-A-CIC-01100 Coordination with Southern Landing Facility Contractor 180 11-Jul-25 474 30-Aug-24 A 16-Dec-25 72% -7 06-Jan-26 Cost Centre B & I - General, Hoarding and Monitoring Works Date Revision Checked Approved 2ABC.R0.20251128 Milestone Planned Bar CC/2023/2B/095 28-Nov-25 CMWP R0 lрр 02-Dec-25 11:33 Actual Work Complet... Critical MS Three Month Rolling Programme as of 28 Nov 2025 Page 1 of 7 Critical Bar 💠 ♦ R0 MS

ELS Works (Stages 1 & 2) for Integrated Basement and Underground Road in Zones 2A, 2B and 2C of West Kowloon Cultural District Activity ID Activity Name Total Float Forecast Forecast /Actual Start R0 Dur Start /Actual Finish November December February Finish January 24 01 08 15 22 29 05 12 19 26 02 7 03 10 17 09 | 16 | 23 | 02 | 09 | 16 | 23 | **General Submission** Submission and Approva Method statement for Relocation of check water meter cabinet WKCDA-B-SUB-01125 Prepare and submit method statement for Relocation of 18 01-Jan-26 18-Jan-26 01-Jan-26 18-Jan-26 0% -28 Check water meter cabinet Review and Approve method statement for Relocation of WKCDA-B-SUB-01135 19-Jan-26 01-Feb-26 19-Jan-26 01-Feb-26 0% -28 Check water meter cabinet Construction Relocate water check meter cabinet WKCDA-B-MOB-01240 30 02-Feb-26 02-Feb-26 11-Mar-26 0% -24 Relocation of check water meter cabinet at Zone 2A East 11-Mar-26 30 gantry Coordination of External Works and Utilities Services WKCDA-B-MOB-01160 Coordination with highways department(HyD) 08-Nov-24 06-Jan-25 535 05-Jul-24 A 21-Dec-25 82% -18 29-Dec-25 -26 WKCDA-B-MOB-01200 75 Coordination with WSD 06-Dec-24 18-Feb-25 05-Jul-24 A 71% WKCDA-B-MOB-1420 Coordination with MTRC 75 11-Sep-25 411 20-Jan-26 71% 255 29-Jun-25 06-Dec-24 A WKCDA-B-MOB-1440 Coordination with DSD 11-Sep-25 20-Jan-26 255 29-Jun-25 06-Dec-24 A WKCDA-B-MOB-1460 75 -28 Coordination with FSD 29-Jun-25 11-Sep-25 377 20-Dec-24 A 31-Dec-25 71% WKCDA-B-MOB-1480 Coordination with other UU authorities 75 29-Jun-25 11-Sep-25 397 20-Dec-24 A 20-Jan-26 71% 255 WSD Pipe Diversion and Light Post (HyD) near Zone 2A WKCDA-B-MOB-01180 Relocation of existing light post at Zone 2A East gantry 60 30-Dec-25 13-Mar-26 60 30-Dec-25 13-Mar-26 0% 164 WKCDA-B-MOB-01315 Finishing works for covered walkway (including graphic, 11 06-Sep-25 18-Sep-25 81 01-Sep-25 A 06-Dec-25 35% 192 lighting and steel boards) along Austin Road West (80m) WKCDA-B-MOB-01320 Construction of footing for covered walkway along Austin 28-Jan-26 192 42 08-Dec-25 28-Jan-26 42 08-Dec-25 0% Road West (Approx . 200) WKCDA-B-MOB-01340 Erection and installation of steel frame for covered walkway 10-Jan-26 07-Mar-26 46 10-Jan-26 07-Mar-26 0% 192 along Austin Road West (200m) Finishing works for covered walkway (including graphic, WKCDA-B-MOB-01360 28-Mar-26 30-Jan-26 28-Mar-26 0% 192 30-Jan-26 lighting and steel boards) along Austin Road West 200m) Cost Centre C - Excavation and Lateral Support Works for Zone 2B (Stage 1) **Submissions and Approval BD Submission** WKCDA-C-SUB-01440 Submit BA14 and acknowledgment from BD for interlocking 28 04-Feb-26 03-Mar-26 04-Feb-26 03-Mar-26 28 pipe pile wall, grout curtain and king post at Zone 2B Construction Interlocking Pipe Pile Wall Works Interlocking Pipe Pile Wall Works at AURW Row (PP-165 to PP-319) Installation of interlocking pipe pile wall at Zone 2B(PP-300 WKCDA-C-CON-01274 02-Oct-25 11-Oct-25 30-Sep-25 A 04-Dec-25 60% to PP-309)(10nos, 1 no/day/rig, 1rig)(Consent 6a) Installation of interlocking pipe pile wall at Zone 2B(PP-310 -64 WKCDA-C-CON-01276 24-Nov-25 02-Dec-25 11-Nov-25 A 01-Dec-25 90% to PP-319)(10nos, 1 no/day/rig, 1rig)(Consent 6a) Interlocking Pipe Pile Wall Works at Middle Row (PPB-171 to PPB-001) Installation of interlocking pipe pile wall at Zone WKCDA-C-CON-01452 05-Dec-25 06-Dec-25 05-Dec-25 06-Dec-25 0% -69 2B(PPB-01)(1no, 1 no/day/rig, 1rig)(Consent 6a) Post Grout Curtain Works Drilling for post-grout Curtain Works AURW Row (PP-165 to PP-319) WKCDA-C-CON-10500 Drilling for post grout curtain works at Zone 2B(P A296 to 05-Nov-25 17-Nov-25 265 14-Jan-25 A 03-Dec-25 71% -66 -70 WKCDA-C-CON-10260 Drilling for post grout curtain works at Zone 2B(P A310 to 13-Nov-25 21-Nov-25 267 16-Jan-25 A 08-Dec-25 50% P A321)(Consent 6a) 12 WKCDA-C-CON-10480 Drilling for post grout curtain works at Zone 2B(P A284 to 20-Jan-25 A 03-Nov-25 A 100% 25-Oct-25 04-Nov-25 P A295)(Consent 6a) 12 Drilling for post-grout Curtain Works between Zone 3 and Zone 2B WKCDA-C-CON-10800 Drilling for post grout curtain works between Zone 3 and 18-Feb-25 13-Mar-25 243 22-Jan-25 A Zone 2B (G A032 to G A062) 31 Date Revision Checked Approved 2ABC.R0.20251128 Milestone Planned Bar CC/2023/2B/095 28-Nov-25 CMWP R0 lрр 02-Dec-25 11:33 Actual Work Complet... Critical MS Three Month Rolling Programme as of 28 Nov 2025 Page 2 of 7 Critical Bar 💠 ♦ R0 MS

ELS Works (Stages 1 & 2) for Integrated Basement and Underground Road in Zones 2A, 2B and 2C of West Kowloon Cultural District Activity ID Activity Name Forecast Forecast Float R0 Dur Start /Actual Start Actual Finish November December February Finish January 24 01 08 15 22 29 05 12 19 26 02 7 03 10 17 09 | 16 | 23 | 02 | 09 | 16 | 23 | WKCDA-C-CON-10820 Drilling for post grout curtain works between Zone 3 and 21 21-Jan-25 17-Feb-25 220 25-Feb-25 A 19-Nov-25 A 100% Zone 2B (G_A063 to G_A093) 31 Drilling for post-grout Curtain Works between Zone 3 and Zone 2C Drilling for post grout curtain works between Zone 3 and 25-Jun-25 230 26-Feb-25 A 02-Dec-25 WKCDA-C-CON-10900 25 27-May-25 Zone 2B (G A194 to G A217) 24 Post Grout Curtain Works AURW Row (PP-164 to PP-001) Carry-out Post grout curtain works at Zone 2B(P_A055 to WKCDA-C-CON-01092 14 23-Jun-25 08-Jul-25 208 07-Apr-25 A 15-Dec-25 20% -68 P A036)(Consent 3) 20 Post Grout Curtain Works AURW Row (PP-165 to PP-319) Carry-out Post grout curtain works at Zone 2B(P A270 to WKCDA-C-CON-01265 31-Oct-25 11-Nov-25 44 10-Oct-25 A 01-Dec-25 98% -56 P A283)(Consent 6a) 14 01-Dec-25 86% WKCDA-C-CON-01267 Carry-out Post grout curtain works at Zone 2B(P_A284 to 25-Nov-25 03-Dec-25 28 30-Oct-25 A -56 P_A295)(Consent 6a) 12 WKCDA-C-CON-01275 Carry-out Post grout curtain works at Zone 2B(P_A296 to 28-Nov-25 10-Dec-25 29 06-Nov-25 A 09-Dec-25 21% -71 WKCDA-C-CON-01280 Carry-out Post grout curtain works at Zone 2B(P A310 to 10 18-Dec-25 27-Dec-25 10 18-Dec-25 27-Dec-25 0% -95 P A321)(Consent 6a) 12 Closing Point of IPP at Austin Road West Carry-out Post grout (AD023 AD031) at Zone B (Closing WKCDA-C-CON-01325 25-Oct-25 04-Nov-25 22-Oct-25 A 31-Oct-25 A 100% Point 02 bet. PP-120 & -121) WKCDA-C-CON-01305 Drilling for grouthole (AD011 AD014) at Zone B (Closing -78 29-Nov-25 08-Dec-25 29-Nov-25 08-Dec-25 0% Point 03 bet. Existing IPP & PP-319) WKCDA-C-CON-01335 Carry-out Post grout (AD011 AD014) at Zone B (Closing 09-Dec-25 17-Dec-25 09-Dec-25 17-Dec-25 0% -78 Point 03 bet. Existing IPP & PP-319) Closing Point of IPP at Middle Rov WKCDA-C-CON-01475 Drilling for grouthole (AD015_AD018) at Zone B (Closing 29-Nov-25 03-Dec-25 29-Nov-25 03-Dec-25 0% 266 Point 05 bet. PPB-001 & PPA-395 WKCDA-C-CON-01488 Carry-out Post grout (AD015 AD018) at Zone B (Closing 04-Dec-25 08-Dec-25 04-Dec-25 08-Dec-25 0% 266 Point 05 bet. PPB-001 & PPA-395 Post Grout Curtain Works between Zone 3 and Zone 2B WKCDA-C-CON-01070 Carry-out Post grout curtain works between Zone 3 and 21 12-Mar-25 05-Apr-25 192 16-Apr-25 A 05-Dec-25 78% -60 Zone 2B (G_A063 to G_A093) 31 04-Aug-25 WKCDA-C-CON-01050 Carry-out Post grout curtain works between Zone 3 and 11-Jul-25 12-Jun-25 A 03-Dec-25 87% -58 21 147 Zone 2B (G A032 to G A062) 31 Post Grout Curtain Works between Zone 3 and Zone 2C WKCDA-C-CON-01210 Carry-out Post grout curtain works between Zone 3 and 25 06-Sep-25 06-Oct-25 22-Apr-25 A 03-Dec-25 188 91% -58 Zone 2B (G A194 to G A217) 24 WKCDA-C-CON-01540 Jet grouting (ground treatment) works at Zone 2B (Type 3, 50 11-Jul-25 06-Sep-25 121 10-Jul-25 A 01-Dec-25 75% -95 6.5m width, 4 cluster, 1 rig), 49 Jet grouting (ground treatment) works at Zone 2B (Type 6, 71% -64 WKCDA-C-CON-01525 26 15-Sep-25 16-Oct-25 83 02-Sep-25 A 10-Dec-25 13.3m width, 8 cluster, 1 rig), 52 WKCDA-C-CON-01545 Jet grouting (ground treatment) works at Zone 2B (Type 5, 28-Oct-25 79 08-Dec-25 85% -62 22-Sep-25 04-Sep-25 A 9.9m width, 6 cluster, 1 rig), 60 Jet grouting (ground treatment) works at Zone 2B (Type 1, WKCDA-C-CON-01555 82 12-Dec-25 50% -66 24 06-Oct-25 04-Nov-25 05-Sep-25 A 4.8m width, 3 cluster, 1 rig), 60 WKCDA-C-CON-01530 Jet grouting (ground treatment) works at Zone 2B (Type 2, 50% -70 32 26-Nov-25 05-Jan-26 32 11-Nov-25 A 17-Dec-25 6.5m width, 4 cluster, 1 rig), 61 WKCDA-C-CON-01550 Jet grouting (ground treatment) works at Zone 2B (Type 5, 50% -62 29-Nov-25 18-Dec-25 11-Nov-25 A 08-Dec-25 9.9m width, 6 cluster, 1 rig), 33 WKCDA-C-CON-01560 Jet grouting (ground treatment) works at Zone 2B (Type 4, 29-Dec-25 29 11-Nov-25 A 13-Dec-25 50% -67 26 27-Nov-25 8.2m width, 5 cluster, 1 rig), 52 WKCDA-C-CON-01495 Installation of king post at Zone 2B(36nos, 3days/pile/rig, 22-Aug-25 03-Oct-25 103 21-Aug-25 A 22-Dec-25 20% -43 WKCDA-C-CON-01485 Installation of king post at Zone 2B(38nos, 3days/pile/rig 06-Sep-25 22-Oct-25 01-Sep-25 A 22-Dec-25 10% **-4**3 3rigs) for ELS King Post Works (Driver Grid Line 60 to GL52-1 (K1-K48) Date Revision Checked Approved 2ABC.R0.20251128 Milestone Planned Ba CC/2023/2B/095 28-Nov-25 CMWP R0 lрр 02-Dec-25 11:33 Actual Work Complet... Critical MS Three Month Rolling Programme as of 28 Nov 2025 Page 3 of 7 Critical Bar 💠 ♦ R0 MS

ELS Works (Stages 1 & 2) for Integrated Basement and Underground Road in Zones 2A, 2B and 2C of West Kowloon Cultural District Activity ID Activity Name Forecast Forecast /Actual Start Float R0 Dur Start Actual Finish November December February Finish January 7 03 10 17 24 01 08 15 22 29 05 12 19 26 02 09 16 23 02 09 16 23 WKCDA-C-CON-10935 Installation of king post at Zone 2B(9nos, 3days/pile/rig 27 13-Sep-25 16-Oct-25 50 06-Sep-25 A 06-Nov-25 A 100% 1rigs) for ELS Grid Line 46-1 to GL40-1 (K72-K103) WKCDA-C-CON-10950 Installation of king post at Zone 2B(9nos, 3days/pile/rig, 28-Oct-25 22-Sep-25 A 14-Nov-25 A 100% 27-Sep-25 1rigs) for ELS Zone 2B at Austin Road West Installation of pump wells(OW,DW&RW) (15nos, WKCDA-C-CON-01405 03-Sep-25 19-Sep-25 79 27-Aug-25 A 29-Nov-25 66% -88 3days/no/rig, 3rig) at Zone 2B AURW (Inside) Installation of pump wells(OW,DW&RW) (15nos, WKCDA-C-CON-01410 17-Nov-25 03-Dec-25 83 27-Aug-25 A 04-Dec-25 66% 3days/no/rig, 3rig) at Zone 2B AURW (Inside) WKCDA-C-CON-01417 Installation of pump wells(OW,DW&RW) (15nos, 12-Dec-25 15% 15 28-Nov-25 15-Dec-25 50 15-Oct-25 A -105 3days/no/rig, 3rig) at Zone 2B AURW (Outside) WKCDA-C-CON-01415 Installation of pump wells(OW,DW&RW) (15nos, 02-Dec-25 18-Dec-25 15 02-Dec-25 18-Dec-25 0% -95 3days/no/rig, 3rig) at Zone 2B AURW (Outside) WKCDA-C-CON-01425 Installation of pump wells (OW,DW&RW) (14nos, 19-Dec-25 07-Jan-26 14 19-Dec-25 07-Jan-26 0% -95 3days/no/rig, 3rig) at Zone 2B/2C (Inside) Installation of pump wells (OW,DW&RW) (14nos, WKCDA-C-CON-01435 19-Jan-26 0% -117 03-Jan-26 19-Jan-26 17 03-Jan-26 3days/no/rig, 3rig) at Zone 2B/2C (Inside) WKCDA-C-CON-01520 Carry-out pumping test and report submission at Zone 2B 20-Jan-26 03-Feb-26 20-Jan-26 03-Feb-26 0% -118 to FFL (1st Pumping Test) Cost Centre D - Excavation and Lateral Support Works for Zone 2C (Stage 1) Construction Pre-grout curtain works at Zone 2C Pre-grout curtain works at Zone 2C Part 2 WKCDA-D-CON-01067 | Carry-out Pre-grout curtain works at Zone 2C(A A308 to 25-Feb-25 02-Apr-25 219 13-Mar-25 A 04-Dec-25 90% 234 A A350 EVEN)(A B155 to A B179)(Consent 6b) 22,25 Carry-out Pre-grout curtain works at Zone 2C(A A352 to 02-Apr-25 14-May-25 219 13-Mar-25 A 04-Dec-25 90% 251 A A396 EVEN)(A B180 to A B202)(Consent 6b) 23,23 erlocking Pipe Pile Wall Works Interlocking Pipe Pile Wall Works Part 1 WKCDA-D-CON-01120 Installation of interlocking pipe pile wall at Zone 2C(PPA-029 27 11-Oct-25 12-Nov-25 56 06-Oct-25 A 11-Dec-25 61% **-**81 to PPA-003)(27nos, 1 no/day/rig, 1rig)(Consent 6b) Interlocking Pipe Pile Wall Works Part 2 Installation of interlocking pipe pile wall at Zone 2C(PPA-374 23 WKCDA-D-CON-01280 24-Oct-25 20-Nov-25 61 14-Oct-25 A 24-Dec-25 20% 234 to PPA-397)(24nos, 1 no/day/rig, 1rig)(Consent 6b) WKCDA-D-CON-1380 Drilling for post grout curtain works at Zone 2C(A A077 to 06-Sep-25 09-Oct-25 53 28-Aug-25 A 31-Oct-25 A A A038)(Consent 6b) 40 WKCDA-D-CON-1360 Drilling for post grout curtain works at Zone 2C(A A037 to 25 05-Dec-25 06-Jan-26 25 05-Dec-25 06-Jan-26 0% 234 A A001)(Consent 6b) 37 Drilling for post-grout curtain works Part 2 WKCDA-D-CON-1500 Drilling for post grout curtain works at Zone 2C(A A298 to 21-Aug-25 29-Sep-25 31-Jul-25 A 15-Dec-25 90% 242 A A347)(Consent 6b) 50 WKCDA-D-CON-1340 Drilling for post grout curtain works at Zone 2C(A A348 to 34 18-Dec-25 29-Jan-26 18-Dec-25 29-Jan-26 0% 240 A_A397)(Consent 6b) 50 Post Grout Curtain Works Part 1 18-Dec-25 59% WKCDA-D-CON-01292 Carry-out post grout curtain works at Zone 2C(A_A117 to 27-Sep-25 31-Oct-25 83 10-Sep-25 A 220 A A078)(Consent 6b) 40 WKCDA-D-CON-01291 Carry-out post grout curtain works at Zone 2C(A A077 to 0% 220 19-Dec-25 22-Jan-26 27 19-Dec-25 22-Jan-26 A A038)(Consent 6b) 40 WKCDA-D-CON-01290 Carry-out post grout curtain works at Zone 2C(A A037 to 25-Feb-26 0% 220 23-Jan-26 25-Feb-26 26 23-Jan-26 A A001)(Consent 6b) 37 Post Grout Curtain Works Part 2 Carry-out post grout curtain works at Zone 2C(A A248 to 25-Aug-25 03-Oct-25 127 24-Jul-25 A 202 WKCDA-D-CON-01296 Date Revision Checked Approved 2ABC.R0.20251128 Milestone Planned Bar CC/2023/2B/095 28-Nov-25 CMWP R0 lрр 02-Dec-25 11:33 Actual Work Complet... Critical MS Three Month Rolling Programme as of 28 Nov 2025 Page 4 of 7 Critical Bar 💠 ♦ R0 MS

ELS Works (Stages 1 & 2) for Integrated Basement and Underground Road in Zones 2A, 2B and 2C of West Kowloon Cultural District Activity ID Activity Name Forecast Forecast /Actual Start Float R0 Dur Start Actual Finish December February Finish 24 01 08 15 22 29 05 12 19 26 02 09 16 23 02 09 16 23 03 10 17 WKCDA-D-CON-01297 Carry-out post grout curtain works at Zone 2C(A_A298 to 34 23-Dec-25 03-Feb-26 34 23-Dec-25 03-Feb-26 0% 202 A_A347)(Consent 6b) 50 WKCDA-D-CON-01300 Carry-out post grout curtain works at Zone 2C(A A348 to 04-Feb-26 18-Mar-26 04-Feb-26 18-Mar-26 0% 202 A_A397)(Consent 6b) 50 Closing Point bet, Gammon Existing IPP & PPA-003 WKCDA-D-CON-01307 Drilling for grouthole (AD001 AD006 at Seaside bet. 12-Dec-25 18-Dec-25 12-Dec-25 18-Dec-25 0% -81 6 Gammon existing IPP & PP-004) 6 WKCDA-D-CON-01312 Carry-out Post grout (AD001_AD006 at Seaside bet. 19-Dec-25 30-Dec-25 12 19-Dec-25 30-Dec-25 0% -98 Gammon existing IPP & PP-004) 6 WKCDA-D-CON-01055 Installation of pump wells(OW,DW&RW)(17nos, 10-Feb-26 10-Feb-26 0% 230 20 19-Jan-26 20 19-Jan-26 3days/no/rig, 2rig) at Zone 2C 4 (Outside) WKCDA-D-CON-01075 Installation of pump wells(OW,DW&RW)(17nos, 0% 230 19-Jan-26 10-Feb-26 20 19-Jan-26 10-Feb-26 3days/no/rig, 2rig) at Zone 2C 4 (Outside) WKCDA-D-CON-01320 Installation of pump wells(OW,DW&RW)(14nos, 20-Jan-26 12-Feb-26 21 20-Jan-26 12-Feb-26 0% 157 3days/no/rig, 2rig) at Zone 2C 1 (Inside) Installation of pump wells(OW.DW&RW)(14nos. 157 WKCDA-D-CON-01321 12-Mar-26 13-Feb-26 12-Mar-26 0% 13-Feb-26 21 3days/no/rig, 2rig) at Zone 2C 2 (Inside) Cost Centre E - Excavation and Lateral Support Works for Zone 2B (Stage 2) **Submissions and Approval** Design Submission and Statutory Submission ELS design at zone 2B & zone 2A-1 (stage 2) WKCDA-F-SUB-01265 Review and approve submission of ELS design at zone 2B 04-Oct-25 31-Oct-25 75 19-Sep-25 A 02-Dec-25 90% -14 & zone 2A-1 by BD WKCDA-F-SUB-01275 Prepare and submit of ELS design at zone 2B & zone 2A-1 13 11-Oct-25 25-Oct-25 44 19-Sep-25 A 12-Nov-25 A 100% to AECOM (1st amendment) AECOM review of ELS design at zone 2B & 2A-1 and WKCDA-F-SUB-01285 29-Nov-25 05-Dec-25 29-Nov-25 05-Dec-25 0% -144 submit to BD for approval (1st amendment) WKCDA-F-SUB-01295 Review and approve of ELS design at zone 2B & zone 06-Dec-25 02-Jan-26 28 06-Dec-25 02-Jan-26 0% -144 2A-1 by BD (1st amendment) Method statement for excavation and lateral support installation at Zone 2B (Stage 2) Prepare and submit method statement for excavation and WKCDA-E-SUB-01000 21-Aug-25 25-Jul-25 153 14-Jul-25 A 13-Dec-25 75% -126 lateral support installation at Zone 2B(Stage 2) WKCDA-E-SUB-01020 Review and approve submission of method statement for 14-Dec-25 11-Feb-26 14-Dec-25 11-Feb-26 0% -126 excavation and lateral support installation at Zone 2B(Stage Excavation and ELS installation at Zone 2B (Stage 2) to FEL(Consent 11) WKCDA-E-SUB-01040 Application and obtain consent(BA8) for excavation and 28 06-Mar-26 28 07-Feb-26 06-Mar-26 0% 07-Feb-26 -94 ELS installation at Zone 2B(Stage 2) to FEL(Consent 11) Construction Excavation, Temporary Shoring and Struts Excavation WKCDA-E-CON-01040 Mobilize excavation and temporary shoring and strut plant 11-Dec-25 18-Dec-25 11-Dec-25 18-Dec-25 0% -110 and equipment at Zone 2B(Stage 2) Excavation to +3.000mPD 1st ELS Layer at Zone 2B WKCDA-E-CON-01060 31-Dec-25 29-Jan-26 25 31-Dec-25 29-Jan-26 0% -118 (39583m3, 1583m3/day) Part 1 Excavation to +3.000mPD 1st ELS Layer at Zone 2B WKCDA-E-CON-01070 03-Mar-26 03-Mar-26 0% -118 30-Jan-26 25 30-Jan-26 (40331m3, 1613m3/day) Part 2 Temporary Shoring WKCDA-E-CON-01021 Installation of king post at Zone 2B(74nos, 3days/pile/rig, 28-Oct-25 29-Aug-25 A 10-Dec-25 95% -110 43 06-Sep-25 6rigs) for Steel Platform Part 2 WKCDA-E-CON-10200 Installation of king post at Zone 2B(62nos, 3days/pile/rig, 75 27-Dec-25 10% -116 31 08-Oct-25 13-Nov-25 26-Sep-25 A 6rigs) for Steel Platform Part 3 WKCDA-E-CON-01080 Construction of temporary steel platform at Zone 2B 31-Dec-25 04-Feb-26 30 31-Dec-25 04-Feb-26 0% -102 WKCDA-E-CON-10220 Construction of temporary steel platform at Zone 2B 30 05-Feb-26 14-Mar-26 30 05-Feb-26 14-Mar-26 0% -102 (1,072T)FLS Installation 3,216 Ton WKCDA-E-CON-01100 ELS installation to +3.000mPD for 1st layer at Zone 2B 81 30-Jan-26 13-May-26 13-May-26 0% -118 81 30-Jan-26 Date Revision Checked Approved 2ABC.R0.20251128 Milestone Planned Bar CC/2023/2B/095 28-Nov-25 CMWP R0 lрр 02-Dec-25 11:33 Actual Work Complet... Critical MS Three Month Rolling Programme as of 28 Nov 2025 Page 5 of 7 Critical Bar 💠 ♦ R0 MS

ELS Works (Stages 1 & 2) for Integrated Basement and Underground Road in Zones 2A, 2B and 2C of West Kowloon Cultural District Activity ID Activity Name Total Float Forecast Forecast /Actual Start /Actual Finish December February Finish January 27 | 03 | 10 | 17 | 24 | 01 | 08 | 15 | 22 | 29 | 05 | 12 | 19 | 26 | 02 | 09 | 16 | 23 | 02 | 09 | 16 | 23 | Cost Centre F - Excavation and Lateral Support Works for Zone 2A-1 (Stage 2) **Submissions and Approval** King post at Zone 2A-1 WKCDA-F-SUB-01140 Submit BA14 and acknowledgment from BD for king post at 29-Nov-25 26-Dec-25 29-Nov-25 26-Dec-25 -135 WKCDA-F-SUB-01160 Application and obtain consent(BA8) for excavation and 28 27-Dec-25 23-Jan-26 28 27-Dec-25 23-Jan-26 0% -135 ELS installation at Zone 2A-1 (Stage 2)(Consent 11) Submit BA10 for excavation and ELS installation at Zone WKCDA-F-SUB-01180 -135 30-Jan-26 24-Jan-26 30-Jan-26 0% 24-Jan-26 Steel Platform Design at Zone 2B & Zone 2A-1 Prepare and Submit Steel Platform Design at Zone 2B & 05-May-25 A 20-Nov-25 A WKCDA-F-SUB-1300 27-Jun-25 22-Aug-25 200 Zone 2A-1 (Stage 2, Top Deck) WKCDA-F-SUB-1320 Review and Approve Design Submission of Steel Platform 29 29-Nov-25 27-Dec-25 36 31-Oct-25 A 05-Dec-25 75% -127 Design at Zone 2B & Zone 2A-1 (Stage 2, Top Deck) WKCDA-F-SUB-1360 Review and Approve Submission of Method Statement for 18-Jul-25 15-Aug-25 162 14-Jul-25 A 22-Dec-25 25% Steel Platform at Zone 2B & Zone 2A-1 (Stage 2, Top Deck) Construction WKCDA-F-CON-01030 Installation of king post at Zone 2A-1(17nos, 3days/pile/rig, 26 11-Oct-25 05-Nov-25 34 06-Oct-25 A 08-Nov-25 A 3rig) for Steel Platform WKCDA-F-CON-01080 Mobilize excavation and temporary shoring and strut plant 11-Dec-25 18-Dec-25 11-Dec-25 18-Dec-25 0% and equipment at Zone 2A-1(Stage 2) WKCDA-F-CON-01100 Excavation to +3.0mPD from existing ground level at Zone 09-Feb-26 34 31-Dec-25 09-Feb-26 0% -118 34 31-Dec-25 2A-1 (7245m3, 213m3/day) Excavation to +3.0mPD from existing ground level at Zone WKCDA-F-CON-01110 10-Feb-26 25-Mar-26 0% -118 35 10-Feb-26 25-Mar-26 35 2A-1 (7481m3, 214m3/day) **Temporary Shoring** WKCDA-F-CON-01120 Construction of temporary steel platform at Zone 2A-1 30 31-Dec-25 04-Feb-26 30 31-Dec-25 04-Feb-26 0% -114 WKCDA-F-CON-1380 Construction of temporary steel platform at Zone 2A-1 30 05-Feb-26 14-Mar-26 30 05-Feb-26 14-Mar-26 0% -109 Cost Centre G - Excavation and Lateral Support Works for Zone 2A-2-1 (Stage 2) Construction WKCDA-G-CON-01130 Welding Capping plate and Cofferdam railing Installation 52 15-Aug-25 05-Oct-25 115 24-Jul-25 A 15-Nov-25 A First 1.5m depth Excavation on Zone 2A-2-1 (Remaining 10% WKCDA-G-CON-01095 21 11-Oct-25 05-Nov-25 68 28-Sep-25 A 19-Dec-25 -53 5500m3, Area 2, 300m3/day) Excavation to +2.75mPD 1st ELS Layer at Zone 2A-2-1 0% -66 WKCDA-G-CON-01100 05-Dec-25 07-Jan-26 26 05-Dec-25 07-Jan-26 (8820m3, 338m3/day) Excavation to +2.75mPD 1st ELS Layer at Zone 2A-2-1 WKCDA-G-CON-01110 31 12-Feb-26 31 12-Feb-26 0% -66 08-Jan-26 08-Jan-26 (5420m3, 200m3/day) Excavation to -2.6mPD 2nd ELS Layer at Zone 2A-2-1 WKCDA-G-CON-01160 13-Feb-26 28-Mar-26 35 13-Feb-26 28-Mar-26 0% -66 (11820m3, 338m3/day) Temporary Shoring WKCDA-G-CON-01120 Construction of temporary steel platform at Zone 2A-2-1 30 16-Sep-25 22-Oct-25 100 18-Aug-25 A 15-Dec-25 65% -18 (315T) (Portion 1 near AUR West) WKCDA-G-CON-01380 Construction of temporary steel platform at Zone 2A-2-1 16-Dec-25 22-Jan-26 30 16-Dec-25 22-Jan-26 0% -13 WKCDA-G-CON-01400 Construction of temporary steel platform at Zone 2A-2-1 23-Jan-26 02-Mar-26 30 23-Jan-26 02-Mar-26 0% -5 (314T) ELS Installation (1,392 Ton) WKCDA-G-CON-01122 Install Struts & Wallings to +2.75mPD for 1st layer at Zone 18 29-Nov-25 19-Dec-25 19-Dec-25 0% 18 29-Nov-25 2A-2-1 (Area A,B & C) Date Revision Checked Approved 2ABC.R0.20251128 Planned Bar CC/2023/2B/095 28-Nov-25 CMWP R0 lрр 02-Dec-25 11:33 Actual Work Complet... Critical MS Three Month Rolling Programme as of 28 Nov 2025 Page 6 of 7 Critical Bar 💠 ♦ R0 MS

ELS Works (Stages 1 & 2) for Integrated Basement and Underground Road in Zones 2A, 2B and 2C of West Kowloon Cultural District Total Float Activity ID Activity Name CMWP R0 Forecast Forecast Start /Actual Start Actual Finish November December February Finish January 03 | 10 | 17 | 24 | 01 | 08 | 15 | 22 | 29 | 05 | 12 | 19 | 26 | 02 09 | 16 | 23 | 02 | 09 | 16 | 23 | WKCDA-G-CON-01124 Pre-loading ELS at 2.75mPD for 1st layer (Area A, B &C) 12 20-Dec-25 06-Jan-26 12 20-Dec-25 06-Jan-26 0% -40 ELS Finished at +2.75mPD for 1st Layer (Area A, B&C) & 0% -50 WKCDA-G-CON-01126 07-Jan-26 13-Jan-26 07-Jan-26 13-Jan-26 ICE Certificate Install Struts & Wallings to +2.75mPD for 1st layer at Zone WKCDA-G-CON-01128 18 13-Feb-26 09-Mar-26 13-Feb-26 09-Mar-26 0% -66 18 2A-2-1 (Area D&E) Cost Centre H - Bored Pile Foundation for Zone 2A-2-2 Construction Full coring (Bored Piles) WKCDA-H-CON-01920 Carry-out Full core drilling works (2nos, 3days/pile/rig, 1rig) 10 09-Sep-25 19-Sep-25 25-Aug-25 A 17-Nov-25 A 100% and report submission to BD Cost Centre J & M - Site Safety and Smart Site Safety System **General Submission** ion and Approval and In WKCDA-JM-SUB-01000 15-Jul-24 A 22-Feb-27 Submit and update Construction Health and Safety Plan 05-Jul-24 04-Jan-27 953 50% -49 914 WKCDA-JM-SUB-01100 Implementation and update of SSSS(including 879 09-Aug-24 04-Jan-27 901 05-Sep-24 A 22-Feb-27 47% **-**49 communication network centralized management CAI No. 005 Carry out 9 mos of the Provisional Quantities 69% **-4**9 WKCDA-JM-SUB-01125 17-May-26 324 05-Apr-25 A 22-Feb-26 275 15-Aug-25 for Site Safety Envi Mngt Compliance Review SSSS Remaining Provisional Quantities for Site Safety Envi Mngt WKCDA-JM-SUB-01130 23-Feb-26 22-Feb-27 23-Feb-26 22-Feb-27 0% **-4**9 Compliance Review SSSS (CC J,K,L &M) Cost Centre K - Environmental Management **General Submission** Submission and Approval and Imp WKCDA-K-SUB-01020 Conduct environmental monitoring & audit and submit 05-Jul-24 04-Jan-27 963 05-Jul-24 A 22-Feb-27 51% **-**49 914 EM&A report to EPD WKCDA-K-SUB-01000 Submit and update Environmental Management Plan 49% **-4**9 05-Jul-24 04-Jan-27 930 07-Aug-24 A 22-Feb-27 WKCDA-K-SUB-01040 Implementation of the EM&A programme 914 05-Jul-24 04-Jan-27 930 07-Aug-24 A 22-Feb-27 49% **-4**9 Cost Centre P, Q, R & S- Optional Works Item No.1 - Maintenance and Demolition of NSO 05-Jul-24 A WKCDA-P-#OW-01000 Take-over and maintenance of NSO 855 01-Aug-24 03-Dec-26 931 21-Jan-27 52% **-4**9 Item No.2 - Adoption of G/F as CA's and RSS's Site Office & Maintenance of 1/F and Demolition of NSO Site Maintenance and Demolition of NSC Take-over adoption of G/F NSO as CA and RSS's site office WKCDA-Q-#OW-01000 855 01-Aug-24 03-Dec-26 931 05-Jul-24 A 21-Jan-27 52% **-4**9 and maintenance of 1/F NSO CAI 008 Carry out 1 yr of the Provisional Quantities for **-4**9 WKCDA-Q-#OW-01050 292 15-Aug-25 03-Jun-26 414 05-Jul-25 A 22-Aug-26 25% Maintenance of 1/F NSO (Cost Centre Q) Item No.4 - Road Reinstatement Works at Austin Road West Prepare and submit TTMS scheme for road reinstatement WKCDA-S-#OW-01000 29-Nov-25 12-Dec-25 14 29-Nov-25 12-Dec-25 0% 180 14 works at Austin Road West WKCDA-S-#OW-01020 Review and approve submission of TTMS scheme for road 13-Dec-25 09-Jan-26 28 13-Dec-25 09-Jan-26 0% 180 reinstatement works at Austin Road West WKCDA-S-#OW-01040 Coordination and approval of TTMS scheme with TMLG 10-Mar-26 10-Mar-26 10-Jan-26 10-Jan-26 0% 180 WKCDA-S-#OW-01040a - 1st Relevant Authority's review 15 10-Jan-26 24-Jan-26 15 10-Jan-26 24-Jan-26 0% WKCDA-S-#OW-01040b -Address comment from Relevant Authority 15 08-Feb-26 15 08-Feb-26 0% 180 25-Jan-26 25-Jan-26 180 WKCDA-S-#OW-01040c - 2nd Relevant Authority's review 09-Feb-26 23-Feb-26 09-Feb-26 23-Feb-26 WKCDA-S-#OW-01040d -Address comment from Relevant Authority's and obtain 15 24-Feb-26 10-Mar-26 15 24-Feb-26 10-Mar-26 0% 180 Date Revision Checked Approved 2ABC.R0.20251128 Milestone Planned Bar CC/2023/2B/095 28-Nov-25 CMWP R0 ÞР 02-Dec-25 11:33 Critical MS Actual Work Complet... Page 7 of 7 Three Month Rolling Programme as of 28 Nov 2025 Critical Bar 💠 ♦ R0 MS