ELS Works (Stages 1 & 2) for Integrated Basement and Underground Road in Zones 2A, 2B and 2C of West Kowloon Cultural District Activity ID Activity Name CMWP R0 Forecast Forecast Float November January R0 Start /Actual Start Actual Finish October Decembe Finish Dur 29 06 13 20 27 03 10 17 24 01 08 | 15 | 22 | 29 | 05 ELS Works (Stages 1 & 2) for IBUR in Zones 2ABC 31 Oct 2025 **CAI Date for Optional Works** Between 5 Jul 2024 and 21 Nov 2 WKCDA-#AD-03030 (Opt Works Item No.3) Site Maintenance for Zone 2A, 2B, 0 01-Nov-25 0 01-Nov-25* 0% -484 (Opt Works Item No.3) Site Maintenance for Zone 2A, 2B, 2C and NSO after Practical Completion within 870 2C and NSO after Practical Completion within 870 Days WKCDA-#AD-03040 (Opt Works Item No.4) Road reinstatement works at Austin 01-Nov-25 01-Nov-25* 0% -484 (Opt Works Item No.4) Road reinstatement works at Austin Road West within 870 Days Road West within 870 Days **BD Statutory Submissions Consent BA8 and BA10 Submissions** Zone 2B **BD Submission and Consent for Excavation and ELS Installation** WKCDA-BD-STA-01220 BA8 for excavation and ELS installation at Zone 2B(Stage 28 15-Jan-26 11-Feb-26 15-Jan-26 11-Feb-26 2) to 0mPD(Consent 11) **BD Submission and Consent for Excavation and ELS Installation** WKCDA-BD-STA-01200 BA8 for excavation and ELS installation at Zone 29-Nov-25 26-Dec-25 29-Nov-25 26-Dec-25 0% -107 2A-1(Stage 2)(Consent 11) WKCDA-BD-STA-01210 BA10 for excavation and ELS installation at Zone -107 27-Dec-25 27-Dec-25 0% 02-Jan-26 02-Jan-26 2A-1(Stage 2)(Consent 11) BD Submission and Consent for Excavation and ELS Installation BA8 for excavation and ELS installation at Zone WKCDA-BD-STA-01180 28 04-Jul-25 31-Jul-25 25-Jun-25 A 17-Oct-25 A 100% 115 2A-2-1(Stage 2)(Consent 10) WKCDA-BD-STA-01190 BA10 for excavation and ELS installation at Zone 24-Oct-25 17-Oct-25 A 18-Oct-25 03-Oct-25 A 2A-2-1(Stage 2)(Consent 10) Cost Centre A - Preliminaries, General Requirements **General Submission and Procurement** Submission and Approva **Authority Department Submission** WKCDA-A-SUB-01440 Application to EPD and obtain permit for marine dumping 02-Nov-24 30-Jan-25 410 23-Sep-24 A 06-Nov-25 Joint Written Guarantee for the water-tightness of ELS for Zones 2A-1 and 2A-2-1 Review and approve submission of Joint Written Guarantee WKCDA-A-SUB-01480 20-Jun-25 17-Jul-25 143 17-Jun-25 A 06-Nov-25 94% for the water-tightness of ELS for Zones 2A-1 and 2A-2-1 Steel Platform Material WKCDA-A-PRO-2060 Delivery of Steel Platform material for Zone 2A-2-1 23-Jun-25 22-Jul-25 151 05-Jun-25 A 02-Nov-25 80% -126 WKCDA-A-PRO-2140 Delivery of Steel Platform material for Zone 2B & 2A-1 30 03-Nov-25 02-Dec-25 30 03-Nov-25 02-Dec-25 0% -111 WKCDA-A-PRO-2300 Delivery of Steel Strut and Wailing for Zone 2A-2-1 23-Jun-25 10-Sep-25 155 05-Jun-25 A 06-Nov-25 50% -8 70 WKCDA-A-PRO-2340 Delivery of Strut and Wailing for Zone 2B & 2A-1 03-Nov-25 11-Jan-26 70 03-Nov-25 11-Jan-26 0% Interface Contractors and Other Project Contractors WKCDA-A-CIC-01040 Coordination with Contract no.CC/2017/3A/030 L1 Works 180 30-Aug-24 25-Feb-25 491 05-Jul-24 A 07-Nov-25 66% -99 of the Lyric Theatre Complex and Extended basement in 30-Aug-24 25-Nov-25 WKCDA-A-CIC-01060 Coordination with MTRCL, other Project Contractors and 300 25-Jun-25 509 05-Jul-24 A 66% Future PIW Works Contractor WKCDA-A-CIC-01050 Coordination with Contract no.CC/2017/3A/031 L2 180 30-Aug-24 25-Feb-25 495 05-Jul-24 A 11-Nov-25 66% Contract for Lyric Theatre Complex and Extended 15 WKCDA-A-CIC-01070 Coordination with Artist Square Tower Contractor 180 11-Jul-25 06-Jan-26 452 30-Aug-24 A 24-Nov-25 65% 180 453 30-Aug-24 A 65% 14 WKCDA-A-CIC-01080 Coordination with Topside Developer and Associated 11-Jul-25 06-Jan-26 25-Nov-25 WKCDA-A-CIC-01090 Coordination with Xiqu Centre Operator 180 11-Jul-25 06-Jan-26 453 30-Aug-24 A 25-Nov-25 65% 91 WKCDA-A-CIC-01100 Coordination with Southern Landing Facility Contractor 180 30-Aug-24 A 70% 21 11-Jul-25 06-Jan-26 18-Nov-25 Date Revision Checked Approved 2ABC.R0.20251031 Milestone Planned Bar CC/2023/2B/095 31-Oct-25 CMWP R0 ÞР 03-Nov-25 12:13 Actual Work Complet... Critical MS Three Month Rolling Programme as of 31 Oct 2025 Page 1 of 8 Critical Bar 💠 ♦ R0 MS

ELS Works (Stages 1 & 2) for Integrated Basement and Underground Road in Zones 2A, 2B and 2C of West Kowloon Cultural District Activity Name Activity ID CMWP R0 Forecast Forecast Float R0 October December January /Actual Start Actual Finish November Dur 29 06 13 20 27 03 10 17 24 01 08 | 15 | 22 | 29 | 05 Cost Centre B & I - General, Hoarding and Monitoring Works **General Submission** ubmission and Approva Method statement for Relocation of check water meter cabinet WKCDA-B-SUB-01125 18 04-Dec-25 21-Dec-25 04-Dec-25 21-Dec-25 Prepare and submit method statement for Relocation of WKCDA-B-SUB-01135 Review and Approve method statement for Relocation of 22-Dec-25 04-Jan-26 22-Dec-25 04-Jan-26 0% Check water meter cabinet General and Monitoring Works Relocate water check meter cabinet WKCDA-B-MOB-01240 Relocation of check water meter cabinet at Zone 2A East 30 05-Jan-26 07-Feb-26 30 05-Jan-26 07-Feb-26 0% gantry Coordination of External Works and Utilities Services 08-Nov-24 06-Jan-25 05-Jul-24 A 23-Nov-25 WKCDA-B-MOB-01160 Coordination with highways department(HyD) 60 507 80% 10 18-Feb-25 69% WKCDA-B-MOB-01200 | Coordination with WSD 75 06-Dec-24 515 05-Jul-24 A 01-Dec-25 2 WKCDA-B-MOB-1420 Coordination with MTRC 75 29-Jun-25 11-Sep-25 383 06-Dec-24 A 23-Dec-25 69% 283 WKCDA-B-MOB-1440 Coordination with DSD 75 29-Jun-25 11-Sep-25 383 06-Dec-24 A 23-Dec-25 69% 283 WKCDA-B-MOB-1460 Coordination with FSD 75 29-Jun-25 11-Sep-25 20-Dec-24 A 03-Dec-25 69% 0 WKCDA-B-MOB-1480 Coordination with other UU authorities 75 69% 29-Jun-25 11-Sep-25 369 20-Dec-24 A 23-Dec-25 283 WSD Pipe Diversion and Light Post (HyD) near Zone 2A WKCDA-B-MOB-01180 Relocation of existing light post at Zone 2A East gantry 60 12-Feb-26 60 02-Dec-25 12-Feb-26 0% 186 02-Dec-25 WKCDA-B-MOB-01315 Finishing works for covered walkway (including graphic, 11 06-Sep-25 18-Sep-25 57 01-Sep-25 A 08-Nov-25 30% 216 lighting and steel boards) along Austin Road West (80m) WKCDA-B-MOB-01320 Construction of footing for covered walkway along Austin 42 30-Dec-25 42 30-Dec-25 0% 216 10-Nov-25 10-Nov-25 Road West (Approx . 200) WKCDA-B-MOB-01340 Erection and installation of steel frame for covered walkway 46 10-Dec-25 04-Feb-26 46 10-Dec-25 04-Feb-26 0% 216 along Austin Road West (200m) WKCDA-B-MOB-01360 Finishing works for covered walkway (including graphic, 28-Feb-26 47 02-Jan-26 28-Feb-26 0% 216 02-Jan-26 lighting and steel boards) along Austin Road West 200m) Cost Centre C - Excavation and Lateral Support Works for Zone 2B (Stage 1) Submissions and Approval Design Submission and Statutory Submission **BD Submission** WKCDA-C-SUB-01440 Submit BA14 and acknowledgment from BD for interlocking 28 12-Jan-26 08-Feb-26 12-Jan-26 08-Feb-26 0% pipe pile wall, grout curtain and king post at Zone 2B Construction Interlocking Pipe Pile Wall Works Interlocking Pipe Pile Wall Works at AURW Row (PP-165 to PP-319) WKCDA-C-CON-01274 Installation of interlocking pipe pile wall at Zone 2B(PP-300 02-Oct-25 11-Oct-25 30-Sep-25 A 08-Nov-25 60% -56 to PP-309)(10nos, 1 no/day/rig, 1rig)(Consent 6a) WKCDA-C-CON-01274 PP302 unchartered structure obstruction for PP-302 11-Oct-25 15-Oct-25 02-Oct-25 A 08-Oct-25 A 100% WKCDA-C-CON-01276 Installation of interlocking pipe pile wall at Zone 2B(PP-310 0% 10-Nov-25 18-Nov-25 10-Nov-25 18-Nov-25 -53 to PP-319)(10nos, 1 no/day/rig, 1rig)(Consent 6a) Interlocking Pipe Pile Wall Works at Middle Row (PPB-171 to PPB-001) WKCDA-C-CON-01452 Installation of interlocking pipe pile wall at Zone 10-Nov-25 11-Nov-25 10-Nov-25 11-Nov-25 0% 2B(PPB-01)(1no, 1 no/day/rig, 1rig)(Consent 6a) Drilling for post-grout Curtain Works AURW Row (PP-164 to PP-001) WKCDA-C-CON-10320 Drilling for post grout curtain works at Zone 2B(P_A055 to 17-Jun-25 07-Apr-25 A 12-Nov-25 80% 02-Jun-25 180 P_A036)(Consent 3) 20 Drilling for post-grout Curtain Works AURW Row (PP-165 to PP-319) WKCDA-C-CON-10500 Drilling for post grout curtain works at Zone 2B(P A296 to 05-Nov-25 17-Nov-25 248 14-Jan-25 A 13-Nov-25 43% -60 P A309)(Consent 6a) 14 Date Revision Checked Approved 2ABC.R0.20251031 Milestone Planned Bar CC/2023/2B/095 31-Oct-25 CMWP R0 lрр 03-Nov-25 12:13 Actual Work Complet... Critical MS Three Month Rolling Programme as of 31 Oct 2025 Page 2 of 8 Critical Bar 💠 ♦ R0 MS

ELS Works (Stages 1 & 2) for Integrated Basement and Underground Road in Zones 2A, 2B and 2C of West Kowloon Cultural District Activity Name Activity ID CMWP R0 Forecast Forecast Float R0 /Actual Start Actual Finish October November December January 06 13 20 27 03 10 17 24 01 08 | 15 05 22 29 WKCDA-C-CON-10260 Drilling for post grout curtain works at Zone 2B(P A310 to 8 13-Nov-25 21-Nov-25 243 16-Jan-25 A 10-Nov-25 50% **-4**6 P A321)(Consent 6a) 12 Drilling for post grout curtain works at Zone 2B(P A284 to WKCDA-C-CON-10480 25-Oct-25 04-Nov-25 240 20-Jan-25 A 10-Nov-25 58% P A295)(Consent 6a) 12 WKCDA-C-CON-10460 Drilling for post grout curtain works at Zone 2B(P A270 to 04-Oct-25 16-Oct-25 29-Sep-25 A 10-Oct-25 A P A283)(Consent 6a) 14 Drilling for post-grout Curtain Works between Zone 3 and Zone 2B WKCDA-C-CON-10800 Drilling for post grout curtain works between Zone 3 and 21 18-Feb-25 13-Mar-25 240 22-Jan-25 A 12-Nov-25 95% Zone 2B (G A032 to G A062) 31 WKCDA-C-CON-10820 Drilling for post grout curtain works between Zone 3 and 17-Feb-25 219 25-Feb-25 A 18-Nov-25 79% **-**45 21 21-Jan-25 Zone 2B (G_A063 to G_A093) 31 Post Grout Curtain Works AURW Row (PP-164 to PP-001) WKCDA-C-CON-01165 | Carry-out Post grout curtain works at Zone 2B(P A137 to 100% 20 05-Sep-25 27-Sep-25 193 19-Feb-25 A 11-Oct-25 A P A108)(Consent 3) 30 Carry-out Post grout curtain works at Zone 2B(P A055 to 14 20% WKCDA-C-CON-01092 08-Jul-25 184 07-Apr-25 A 17-Nov-25 23-Jun-25 P A036)(Consent 3) 20 Post Grout Curtain Works AURW Row (PP-165 to PP-319) Carry-out Post grout curtain works at Zone 2B(P_A168 to 20 11-Jun-25 A WKCDA-C-CON-01175 05-Aug-25 27-Aug-25 97 03-Oct-25 A 100% P A197)(Consent 3) 30 WKCDA-C-CON-01177 Carry-out Post grout curtain works at Zone 2B(P_A198 to 20 29-Aug-25 20-Sep-25 15-Aug-25 A 03-Oct-25 A 100% P A227)(Consent 3) 30 Carry-out Post grout curtain works at Zone 2B(P_A228 to 100% WKCDA-C-CON-01180 18 25-Sep-25 17-Oct-25 38 01-Sep-25 A 16-Oct-25 A P A253)(Consent 3) 26 30-Oct-25 WKCDA-C-CON-01261 Carry-out Post grout curtain works at Zone 2B(P A254 to 12 16-Oct-25 31 27-Sep-25 A 05-Nov-25 92% P A269)(Consent 6a) 16 Carry-out Post grout curtain works at Zone 2B(P A270 to 04-Nov-25 43% -60 WKCDA-C-CON-01265 10 21 10-Oct-25 A 31-Oct-25 11-Nov-25 P A283)(Consent 6a) 14 Carry-out Post grout curtain works at Zone 2B(P A284 to WKCDA-C-CON-01267 11-Nov-25 19-Nov-25 11-Nov-25 19-Nov-25 0% -65 P A295)(Consent 6a) 12 WKCDA-C-CON-01275 Carry-out Post grout curtain works at Zone 2B(P_A296 to 11 11 -65 20-Nov-25 02-Dec-25 20-Nov-25 02-Dec-25 0% P A309)(Consent 6a) 14 WKCDA-C-CON-01280 Carry-out Post grout curtain works at Zone 2B(P_A310 to 10 10 03-Dec-25 0% -80 03-Dec-25 12-Dec-25 12-Dec-25 P A321)(Consent 6a) 12 Closing Point of IPP at Austin Road West WKCDA-C-CON-01298 | Installation of IPP-120 closing with 619mm casing (H-pile 4 25-Oct-25 30-Oct-25 54 01-Sep-25 A 05-Nov-25 50% 642 WKCDA-C-CON-01295 Drilling for grouthole (AD023_AD031) at Zone B (Closing 25-Oct-25 100% 04-Nov-25 09-Oct-25 A 18-Oct-25 A Point 02 bet. PP-120 & PP-121) Carry-out Post grout (AD023 AD031) at Zone B (Closing WKCDA-C-CON-01325 25-Oct-25 04-Nov-25 22-Oct-25 A 10-Nov-25 14% -54 Point 02 bet. PP-120 & -121) WKCDA-C-CON-01305 Drilling for grouthole (AD011 AD014) at Zone B (Closing 10-Nov-25 01-Nov-25 10-Nov-25 0% -54 01-Nov-25 Point 03 bet. Existing IPP & PP-319) Carry-out Post grout (AD011 AD014) at Zone B (Closing WKCDA-C-CON-01335 19-Nov-25 19-Nov-25 0% -54 11-Nov-25 11-Nov-25 Point 03 bet. Existing IPP & PP-319) Closing Point of IPP at Middle Row Drilling for grouthole (AD015 AD018) at Zone B (Closing WKCDA-C-CON-01475 01-Nov-25 05-Nov-25 01-Nov-25 05-Nov-25 0% -70 Point 05 bet. PPB-001 & PPA-395 WKCDA-C-CON-01488 Carry-out Post grout (AD015 AD018) at Zone B (Closing 06-Nov-25 10-Nov-25 06-Nov-25 10-Nov-25 0% -70 Point 05 bet. PPB-001 & PPA-395 Post Grout Curtain Works between Zone 3 and Zone 2B WKCDA-C-CON-01070 | Carry-out Post grout curtain works between Zone 3 and 21 12-Mar-25 05-Apr-25 180 16-Apr-25 A 21-Nov-25 78% Zone 2B (G A063 to G A093) 31 WKCDA-C-CON-01050 87% Carry-out Post grout curtain works between Zone 3 and 21 11-Jul-25 04-Aug-25 137 12-Jun-25 A 21-Nov-25 Zone 2B (G_A032 to G_A062) 31 Post Grout Curtain Works between Zone 3 and Zone 2C WKCDA-C-CON-01210 Carry-out Post grout curtain works between Zone 3 and 25 06-Sep-25 06-Oct-25 166 22-Apr-25 A 07-Nov-25 91% -36 Zone 2B (G A194 to G A217) 24 Revision Checked Date Approved 2ABC.R0.20251031 Milestone Planned Bar CC/2023/2B/095 31-Oct-25 CMWP R0 lрр 03-Nov-25 12:13 Actual Work Complet. Critical MS Three Month Rolling Programme as of 31 Oct 2025 Page 3 of 8 Critical Bar 💠 ♦ R0 MS

ELS Works (Stages 1 & 2) for Integrated Basement and Underground Road in Zones 2A, 2B and 2C of West Kowloon Cultural District Activity Name Activity ID CMWF CMWP R0 CMWP R0 Dur Forecast Forecast R0 Float January Start Actual Start Actual Finish October November December Finish 06 13 20 27 03 10 17 24 01 08 | 15 | 22 | 29 | 05 12 WKCDA-C-CON-01540 Jet grouting (ground treatment) works at Zone 2B (Type 3, 50 11-Jul-25 06-Sep-25 100 10-Jul-25 A 06-Nov-25 75% -98 6.5m width, 4 cluster, 1 rig), 49 Jet grouting (ground treatment) works at Zone 2B (Type 6, WKCDA-C-CON-01525 26 15-Sep-25 16-Oct-25 59 02-Sep-25 A 12-Nov-25 71% -71 13.3m width, 8 cluster, 1 rig), 52 WKCDA-C-CON-01545 Jet grouting (ground treatment) works at Zone 2B (Type 5, 28-Oct-25 85% 30 22-Sep-25 55 04-Sep-25 A 10-Nov-25 -55 9.9m width, 6 cluster, 1 rig), 60 WKCDA-C-CON-01555 Jet grouting (ground treatment) works at Zone 2B (Type 1, 24 06-Oct-25 04-Nov-25 58 05-Sep-25 A 14-Nov-25 50% -59 4.8m width, 3 cluster, 1 rig), 60 WKCDA-C-CON-01530 Jet grouting (ground treatment) works at Zone 2B (Type 2, 32 12-Nov-25 18-Dec-25 32 12-Nov-25 18-Dec-25 0% -71 6.5m width, 4 cluster, 1 rig), 61 Jet grouting (ground treatment) works at Zone 2B (Type 4, WKCDA-C-CON-01560 26 26 0% -66 13-Nov-25 12-Dec-25 13-Nov-25 12-Dec-25 8.2m width, 5 cluster, 1 rig), 52 WKCDA-C-CON-01550 Jet grouting (ground treatment) works at Zone 2B (Type 5, 17 15-Nov-25 04-Dec-25 17 15-Nov-25 04-Dec-25 0% -59 9.9m width, 6 cluster, 1 rig), 33 (ing Post Works (Preboria 21-Aug-25 A Installation of king post at Zone 2B(36nos, 3days/pile/rig, 79 20% WKCDA-C-CON-01495 22-Aug-25 03-Oct-25 24-Nov-25 -19 WKCDA-C-CON-01485 Installation of king post at Zone 2B(38nos, 3days/pile/rig. 38 06-Sep-25 22-Oct-25 70 01-Sep-25 A 24-Nov-25 10% -50 3rias) for ELS Kina Post Works (Driven) Grid Line 60 to GL52-1 (K1-K48) WKCDA-C-CON-10935 Installation of king post at Zone 2B(9nos, 3days/pile/rig, -38 27 13-Sep-25 16-Oct-25 53 06-Sep-25 A 10-Nov-25 78% 1rigs) for ELS Grid Line 46-1 to GL40-1 (K72-K103) WKCDA-C-CON-10950 Installation of king post at Zone 2B(9nos, 3days/pile/rig, 25 27-Sep-25 28-Oct-25 52 22-Sep-25 A 24-Nov-25 78% -50 1rigs) for ELS Zone 2B at Austin Road West WKCDA-C-CON-01405 Installation of pump wells(OW,DW&RW) (15nos, 15 03-Sep-25 19-Sep-25 55 27-Aug-25 A 01-Nov-25 66% -103 3days/no/rig, 3rig) at Zone 2B AURW (Inside) WKCDA-C-CON-01410 Installation of pump wells(OW,DW&RW) (15nos, 15 03-Nov-25 19-Nov-25 15 03-Nov-25 19-Nov-25 0% -103 3days/no/rig, 3rig) at Zone 2B AURW (Inside) WKCDA-C-CON-01415 Installation of pump wells(OW,DW&RW) (15nos, 15 13-Nov-25 29-Nov-25 15 13-Nov-25 29-Nov-25 0% -103 3days/no/rig, 3rig) at Zone 2B AURW (Outside) WKCDA-C-CON-01417 Installation of pump wells(OW,DW&RW) (15nos, 15 24-Nov-25 10-Dec-25 15 24-Nov-25 10-Dec-25 0% -103 3days/no/rig, 3rig) at Zone 2B AURW (Outside) WKCDA-C-CON-01425 | Installation of pump wells (OW,DW&RW) (14nos, -79 14 01-Dec-25 16-Dec-25 14 01-Dec-25 16-Dec-25 0% 3days/no/rig, 3rig) at Zone 2B/2C (Inside) Installation of pump wells (OW,DW&RW) (14nos, WKCDA-C-CON-01435 17 12-Dec-25 28-Dec-25 17 12-Dec-25 28-Dec-25 0% -95 3days/no/rig, 3rig) at Zone 2B/2C (Inside) WKCDA-C-CON-01520 Carry-out pumping test and report submission at Zone 2B 15 28-Dec-25 11-Jan-26 15 28-Dec-25 11-Jan-26 0% -95 to FFL (1 st Pumping Test) Cost Centre D - Excavation and Lateral Support Works for Zone 2C (Stage 1) Construction Pre-grout curtain works at Zone 2C Pre-grout curtain works at Zone 2C Part 2 WKCDA-D-CON-01067 Carry-out Pre-grout curtain works at Zone 2C(A_A308 to 25-Feb-25 02-Apr-25 13-Mar-25 A 06-Nov-25 90% 258 A A350 EVEN)(A B155 to A B179)(Consent 6b) 22,25 WKCDA-D-CON-01068 Carry-out Pre-grout curtain works at Zone 2C(A A352 to 31 02-Apr-25 14-May-25 195 13-Mar-25 A 06-Nov-25 90% 275 A_A396 EVEN)(A_B180 to A_B202)(Consent 6b) 23,23 Interlocking Pipe Pile Wall Works Interlocking Pipe Pile Wall Works Part 1 24-Sep-25 WKCDA-D-CON-1520 Installation of interlocking pipe pile wall at Zone 36 23-Aug-25 A 04-Oct-25 A 100% 23 29-Aug-25 2C(PPA-030 to PPA-052)(23nos, 1 no/day/rig, WKCDA-D-CON-01120 Installation of interlocking pipe pile wall at Zone 27 11-Oct-25 12-Nov-25 47 03-Oct-25 A 28-Nov-25 41% -70 2C(PPA-029 to PPA-003)(27nos, 1 no/day/rig, Revision Checked Date Approved 2ABC.R0.20251031 Milestone Planned Bar CC/2023/2B/095 31-Oct-25 CMWP R0 lрр 03-Nov-25 12:13 Actual Work Complet... Critical MS Three Month Rolling Programme as of 31 Oct 2025 Page 4 of 8 Critical Bar 💠 ♦ R0 MS

ELS Works (Stages 1 & 2) for Integrated Basement and Underground Road in Zones 2A, 2B and 2C of West Kowloon Cultural District Activity Name Activity ID CMWP R0 Forecast Forecast Float December R0 October January Actual Start /Actual Finish November Dur 06 13 20 27 03 10 17 24 01 08 | 15 05 22 29 Interlocking Pipe Pile Wall Works Part 2 Installation of interlocking pipe pile wall at Zone 22 14-Oct-25 A WKCDA-D-CON-01275 23 20-Sep-25 18-Oct-25 17-Sep-25 A 100% 2C(PPA-352 to PPA-374)(23nos, 1 no/day/rig, WKCDA-D-CON-01280 Installation of interlocking pipe pile wall at Zone 20% 23 24-Oct-25 20-Nov-25 37 15-Oct-25 A 27-Nov-25 257 2C(PPA-374 to PPA-397)(23nos, 1 no/day/rig, Drilling for post-grout curtain works Part 1 WKCDA-D-CON-1380 Drilling for post grout curtain works at Zone 2C(A A077 to 06-Sep-25 09-Oct-25 28-Aug-25 A 18-Nov-25 70% -61 WKCDA-D-CON-1360 Drilling for post grout curtain works at Zone 2C(A A037 to 25 20-Dec-25 25 22-Nov-25 20-Dec-25 0% 245 22-Nov-25 A A001)(Consent 6b) 37 Drilling for post-grout curtain works Part 2 Drilling for post grout curtain works at Zone 2C(A A298 to 31-Jul-25 A 17-Nov-25 90% 266 WKCDA-D-CON-1500 21-Aug-25 29-Sep-25 A A347)(Consent 6b) 50 WKCDA-D-CON-1340 Drilling for post grout curtain works at Zone 2C(A A348 to 34 21-Nov-25 21-Nov-25 02-Jan-26 0% 263 02-Jan-26 A A397)(Consent 6b) 50 **Post Grout Curtain Works Part 1** 27 59 59% 244 WKCDA-D-CON-01292 Carry-out post grout curtain works at Zone 2C(A_A117 to 27-Sep-25 31-Oct-25 10-Sep-25 A 20-Nov-25 A A078)(Consent 6b) 40 WKCDA-D-CON-01291 Carry-out post grout curtain works at Zone 2C(A_A077 to 27 21-Nov-25 22-Dec-25 27 21-Nov-25 22-Dec-25 0% 244 A A038)(Consent 6b) 40 WKCDA-D-CON-01290 Carry-out post grout curtain works at Zone 2C(A A037 to 0% 244 26 23-Dec-25 26 23-Dec-25 24-Jan-26 24-Jan-26 A_A001)(Consent 6b) 37 Post Grout Curtain Works Part 2 WKCDA-D-CON-01296 Carry-out post grout curtain works at Zone 2C(A A248 to 34 25-Aug-25 03-Oct-25 103 24-Jul-25 A 24-Nov-25 58% 226 A A297)(Consent 6b) 50 WKCDA-D-CON-01297 Carry-out post grout curtain works at Zone 2C(A_A298 to 34 25-Nov-25 06-Jan-26 34 25-Nov-25 06-Jan-26 0% 226 WKCDA-D-CON-01300 | Carry-out post grout curtain works at Zone 2C(A A348 to 34 07-Jan-26 14-Feb-26 34 07-Jan-26 14-Feb-26 0% 226 A_A397)(Consent 6b) 50 WKCDA-D-CON-01307 Drilling for grouthole (AD001_AD006 at Seaside bet. 29-Nov-25 05-Dec-25 29-Nov-25 05-Dec-25 0% -70 Gammon existing IPP & PP-004) 6 Carry-out Post grout (AD001_AD006 at Seaside bet. Gammon existing IPP & PP-004) 6 WKCDA-D-CON-01312 12 12 -85 06-Dec-25 17-Dec-25 06-Dec-25 17-Dec-25 0% Pumping Test WKCDA-D-CON-01055 Installation of pump wells(OW,DW&RW)(17nos, 27-Dec-25 20 27-Dec-25 248 20 20-Jan-26 20-Jan-26 0% 3days/no/rig, 2rig) at Zone 2C 4 (Outside) Installation of pump wells(OW,DW&RW)(17nos, WKCDA-D-CON-01075 20 27-Dec-25 20-Jan-26 20 27-Dec-25 20-Jan-26 0% 248 3days/no/rig, 2rig) at Zone 2C 4 (Outside) WKCDA-D-CON-01320 Installation of pump wells(OW,DW&RW)(14nos, 21 29-Dec-25 22-Jan-26 21 29-Dec-25 0% 175 22-Jan-26 3days/no/rig, 2rig) at Zone 2C 1 (Inside) Installation of pump wells(OW,DW&RW)(14nos, WKCDA-D-CON-01321 21 23-Jan-26 16-Feb-26 23-Jan-26 16-Feb-26 0% 175 3days/no/rig, 2rig) at Zone 2C 2 (Inside) Cost Centre E - Excavation and Lateral Support Works for Zone 2B (Stage 2) Submissions and Approval **Design Submission and Statutory Submission** ELS design at zone 2B & zone 2A-1 (stage 2) WKCDA-F-SUB-01265 Review and approve submission of ELS design at zone 2B 04-Oct-25 31-Oct-25 19-Sep-25 A 04-Nov-25 90% & zone 2A-1 by BD WKCDA-F-SUB-01275 Prepare and submit of ELS design at zone 2B & zone 2A-1 13 37 70% -100 11-Oct-25 25-Oct-25 19-Sep-25 A 04-Nov-25 to AECOM (1st amendment) AECOM review of ELS design at zone 2B & 2A-1 and WKCDA-F-SUB-01285 7 05-Nov-25 11-Nov-25 05-Nov-25 11-Nov-25 0% -120 submit to BD for approval (1st amendment) WKCDA-F-SUB-01295 Review and approve of ELS design at zone 2B & zone 28 28 -120 12-Nov-25 09-Dec-25 12-Nov-25 09-Dec-25 0% 2A-1 by BD (1st amendment) Method statement for excavation and lateral support installation at Zone 2B (Stage 2) Date Revision Checked Approved 2ABC.R0.20251031 Milestone Planned Ba CC/2023/2B/095 31-Oct-25 CMWP R0 ÞР 03-Nov-25 12:13 Actual Work Complet... Critical MS Three Month Rolling Programme as of 31 Oct 2025 Page 5 of 8 Critical Bar 💠 ♦ R0 MS

ELS Works (Stages 1 & 2) for Integrated Basement and Underground Road in Zones 2A, 2B and 2C of West Kowloon Cultural District Activity Name Activity ID CMWP R0 Forecast Forecast Float November R0 Start Actual Start Actual Finish October Decembe January Finish Dur 06 | 13 | 20 | 27 | 03 | 10 | 17 24 01 08 | 15 05 12 22 29 WKCDA-E-SUB-01000 Prepare and submit method statement for excavation and 28 25-Jul-25 21-Aug-25 125 14-Jul-25 A 15-Nov-25 75% -98 lateral support installation at Zone 2B(Stage 2) WKCDA-E-SUB-01020 Review and approve submission of method statement for 60 16-Nov-25 14-Jan-26 60 16-Nov-25 14-Jan-26 0% -98 excavation and lateral support installation at Zone 2B(Stage Excavation and ELS installation at Zone 2B (Stage 2) to FEL(Consent 11) Application and obtain consent(BA8) for excavation and 28 15-Jan-26 11-Feb-26 28 15-Jan-26 11-Feb-26 0% -71 ELS installation at Zone 2B(Stage 2) to FEL(Consent 11) Construction **Excavation, Temporary Shoring and Struts** WKCDA-E-CON-01040 | Mobilize excavation and temporary shoring and strut plant 03-Dec-25 10-Dec-25 03-Dec-25 -103 10-Dec-25 and equipment at Zone 2B(Stage 2) Excavation to +3.000mPD 1st ELS Layer at Zone 2B WKCDA-E-CON-01060 25 25 -103 11-Dec-25 12-Jan-26 11-Dec-25 12-Jan-26 0% (39583m3, 1583m3/day) Part 1 Excavation to +3.000mPD 1st ELS Layer at Zone 2B WKCDA-E-CON-01070 25 13-Jan-26 10-Feb-26 25 13-Jan-26 10-Feb-26 0% -103 (40331m3, 1613m3/day) Part 2 **Temporary Shoring** WKCDA-E-CON-01021 Installation of king post at Zone 2B(74nos, 3days/pile/rig 43 06-Sep-25 28-Oct-25 62 29-Aug-25 A 12-Nov-25 95% -86 6rigs) for Steel Platform Part 2 Installation of king post at Zone 2B(62nos, 3days/pile/rig WKCDA-E-CON-10200 08-Oct-25 31 13-Nov-25 51 26-Sep-25 A 27-Nov-25 10% -92 6rigs) for Steel Platform Part 3 WKCDA-E-CON-01080 Construction of temporary steel platform at Zone 2B 11-Dec-25 17-Jan-26 11-Dec-25 17-Jan-26 0% -87 (1,072T)WKCDA-E-CON-10220 Construction of temporary steel platform at Zone 2B 30 25-Feb-26 0% -87 19-Jan-26 25-Feb-26 30 19-Jan-26 **ELS Installation 3,216 Ton** WKCDA-E-CON-01100 | ELS installation to +3.000mPD for 1st layer at Zone 2B 13-Jan-26 24-Apr-26 81 13-Jan-26 24-Apr-26 Cost Centre F - Excavation and Lateral Support Works for Zone 2A-1 (Stage 2) Submissions and Approval **Design Submission and Statutory Submission** King post at Zone 2A-1 WKCDA-F-SUB-01140 Submit BA14 and acknowledgment from BD for king post 28 01-Nov-25 28-Nov-25 28 01-Nov-25 28-Nov-25 0% -107 WKCDA-F-SUB-01160 Application and obtain consent(BA8) for excavation and 29-Nov-25 26-Dec-25 28 29-Nov-25 26-Dec-25 0% -107 ELS installation at Zone 2A-1 (Stage 2)(Consent 11) Submit BA10 for excavation and ELS installation at Zone WKCDA-F-SUB-01180 27-Dec-25 02-Jan-26 27-Dec-25 02-Jan-26 0% -107 Steel Platform Design at Zone 2B & Zone 2A-1 WKCDA-F-SUB-1300 Prepare and Submit Steel Platform Design at Zone 2B & 57 182 05-May-25 A 95% 27-Jun-25 22-Aug-25 02-Nov-25 -123 Zone 2A-1 (Stage 2, Top Deck) WKCDA-F-SUB-1320 Review and Approve Design Submission of Steel Platform 03-Nov-25 01-Dec-25 29 03-Nov-25 01-Dec-25 0% Design at Zone 2B & Zone 2A-1 (Stage 2, Top Deck) Method Statement for Steel Platform at Zone 2B & Zone 2A-1 WKCDA-F-SUB-1360 Review and Approve Submission of Method Statement for 18-Jul-25 15-Aug-25 14-Jul-25 A 24-Nov-25 25% Steel Platform at Zone 2B & Zone 2A-1 (Stage 2, Top Construction Installation of king post at Zone 2A-1(17nos, 3days/pile/rig, 100% WKCDA-F-CON-01025 26 20-Sep-25 22-Oct-25 15 17-Sep-25 A 04-Oct-25 A 3rig) for Steel Platform WKCDA-F-CON-01030 Installation of king post at Zone 2A-1(17nos, 3days/pile/rig, 11-Oct-25 05-Nov-25 39 06-Oct-25 A 13-Nov-25 23% -102 3rig) for Steel Platform Excavation, Temporary Shoring and Struts WKCDA-F-CON-01080 Mobilize excavation and temporary shoring and strut plant 03-Dec-25 10-Dec-25 03-Dec-25 10-Dec-25 0% -103 and equipment at Zone 2A-1(Stage 2) Excavation to +3.0mPD from existing ground level at Zone WKCDA-F-CON-01100 0% -103 11-Dec-25 22-Jan-26 11-Dec-25 22-Jan-26 2A-1 (7245m3, 213m3/day) Date Revision Checked Approved 2ABC.R0.20251031 Milestone Planned Bar CC/2023/2B/095 31-Oct-25 CMWP R0 ÞР 03-Nov-25 12:13 Actual Work Complet... Critical MS Three Month Rolling Programme as of 31 Oct 2025 Page 6 of 8 Critical Bar 💠 ♦ R0 MS

ELS Works (Stages 1 & 2) for Integrated Basement and Underground Road in Zones 2A, 2B and 2C of West Kowloon Cultural District Activity ID Activity Name CMWP R0 Forecast Forecast November December R0 Float October January Actual Start Actual Finish Dur 06 13 20 27 03 10 17 24 01 08 | 15 22 29 05 12 | 19 | 26 WKCDA-F-CON-01110 Excavation to +3.0mPD from existing ground level at Zone 35 23-Jan-26 07-Mar-26 35 23-Jan-26 07-Mar-26 0% -103 2A-1 (7481m3, 214m3/day) Temporary Shoring WKCDA-F-CON-01120 Construction of temporary steel platform at Zone 2A-1 30 0% -99 30 11-Dec-25 17-Jan-26 11-Dec-25 17-Jan-26 WKCDA-F-CON-1380 Construction of temporary steel platform at Zone 2A-1 30 19-Jan-26 25-Feb-26 30 19-Jan-26 25-Feb-26 0% -94 Cost Centre G - Excavation and Lateral Support Works for Zone 2A-2-1 (Stage 2) Submissions and Approval WKCDA-G-SUB-02200 Submit BA10 for excavation and ELS installation at Zone 25-Sep-25 01-Oct-25 53 16-Sep-25 A 07-Nov-25 5% -48 2A-2-1 Construction **Excavation, Temporary Shoring and Struts** WKCDA-G-CON-01080 Mobilize excavation and temporary shoring and strut plant 15-Aug-25 22-Aug-25 116 23-Jun-25 A 07-Nov-25 80% **-4**3 and equipment at Zone 2A-2-1(Stage 2) WKCDA-G-CON-01130 Welding Capping plate and Cofferdam railing Installation 15-Aug-25 05-Oct-25 120 24-Jul-25 A 20-Nov-25 50% -39 WKCDA-G-CON-01095 First 1.5m depth Excavation on Zone 2A-2-1 (Remaining 21 44 28-Sep-25 A 10% -29 11-Oct-25 05-Nov-25 21-Nov-25 5500m3, Area 2, 300m3/day) Excavation to +2.75mPD 1st ELS Layer at Zone 2A-2-1 26 26 **-4**3 WKCDA-G-CON-01100 08-Nov-25 08-Dec-25 08-Nov-25 08-Dec-25 0% (8820m3, 338m3/day) Excavation to +2.75mPD 1st ELS Layer at Zone 2A-2-1 WKCDA-G-CON-01110 31 09-Dec-25 16-Jan-26 31 09-Dec-25 16-Jan-26 0% **-4**3 (5420m3, 200m3/day) Excavation to -2.6mPD 2nd ELS Layer at Zone 2A-2-1 WKCDA-G-CON-01160 35 17-Jan-26 02-Mar-26 35 17-Jan-26 02-Mar-26 0% -43 (11820m3, 338m3/day) 30 WKCDA-G-CON-01120 Construction of temporary steel platform at Zone 2A-2-1 16-Sep-25 22-Oct-25 76 18-Aug-25 A 17-Nov-25 65% (315T) (Portion 1 near AUR West) 30 WKCDA-G-CON-01380 Construction of temporary steel platform at Zone 2A-2-1 18-Nov-25 22-Dec-25 30 18-Nov-25 22-Dec-25 0% 11 WKCDA-G-CON-01400 | Construction of temporary steel platform at Zone 2A-2-1 30 23-Dec-25 29-Jan-26 30 23-Dec-25 29-Jan-26 0% 19 ELS Installation (1,392 Ton) Install Struts & Wallings to +2.75mPD for 1st layer at Zone 21-Nov-25 18 21-Nov-25 WKCDA-G-CON-01122 11-Dec-25 11-Dec-25 0% -33 WKCDA-G-CON-01124 Pre-loading ELS at 2.75mPD for 1st layer (Area A, B &C) 12-Dec-25 27-Dec-25 12 12-Dec-25 27-Dec-25 0% -33 WKCDA-G-CON-01126 ELS Finished at +2.75mPD for 1st Layer (Area A, B&C) & 28-Dec-25 03-Jan-26 0% **-4**0 28-Dec-25 03-Jan-26 ICE Certificate Install Struts & Wallings to +2.75mPD for 1 st layer at Zone WKCDA-G-CON-01128 **-4**3 06-Feb-26 06-Feb-26 0% 17-Jan-26 17-Jan-26 2A-2-1 (Area D&E) Cost Centre J & M - Site Safety and Smart Site Safety System **General Submission** Submission and Approval and Implementation 05-Jul-24 WKCDA-JM-SUB-01000 | Submit and update Construction Health and Safety Plan 914 04-Jan-27 925 15-Jul-24 A 25-Jan-27 50% -21 09-Aug-24 05-Sep-24 A WKCDA-JM-SUB-01100 Implementation and update of SSSS(including 04-Jan-27 873 25-Jan-27 47% -21 communication network, centralized management WKCDA-JM-SUB-01125 CAI No. 005 Carry out 9 mos of the Provisional Quantities 275 15-Aug-25 17-May-26 296 05-Apr-25 A 25-Jan-26 69% -21 for Site Safety Envi Mngt Compliance Review SSSS WKCDA-JM-SUB-01130 Remaining Provisional Quantities for Site Safety Envi Mngt 365 26-Jan-26 25-Jan-27 365 26-Jan-26 25-Jan-27 0% -21 Compliance Review SSSS (CC J,K,L &M) Cost Centre K - Environmental Management **General Submission** Submission and Approval and Implementation Date Revision Checked Approved 2ABC.R0.20251031 Planned Bar CC/2023/2B/095 31-Oct-25 CMWP R0 ÞР 03-Nov-25 12:13 Actual Work Complet... Critical MS Page 7 of 8 Three Month Rolling Programme as of 31 Oct 2025 Critical Bar 💠 ♦ R0 MS

ELS Works (Stages 1 & 2) for Integrated Basement and Underground Road in Zones 2A, 2B and 2C of West Kowloon Cultural District

